

**Golden Crescent Regional Planning Commission**



**FY 2020**

**Annual Performance Report**

# Table of Contents

- I. EXECUTIVE SUMMARY ..... 3
- II. FY 2020 PERFORMANCE REPORTS .....14
  - A. 9-1-1 Program.....15
  - B. Aging and Community Services (A&CS) Department .....17
    - 1. 2-1-1 Area Information Center Program .....18
    - 2. Area Agency on Aging (AAA) Program .....21
    - 3. Aging and Disability Resource Center (ADRC) Program .....26
    - 4. Ombudsman Program .....29
  - C. Criminal Justice Program.....30
  - D. Economic Development, Recovery, & Resilience (EDRR) Program.....32
  - E. Environmental Resources Program .....39
  - F. Homeland Security Program.....40
  - G. FY 2020 Transportation Department Performance Report.....42
    - 1. Enhanced Mobility of Seniors and Individuals with Disabilities Program (5310) .43
    - 2. Rural Public Transportation Program (5311) .....45
    - 3. Victoria Transit Program (5307) .....48
- III. APPENDICES .....51
  - Appendix A: FY 2020 General Assembly.....52
    - A-1: Members.....52
    - A-2: Board of Directors .....52
    - A-3: FY 2020 Ad-Hoc Committee Assignments .....53
  - Appendix B: FY 2020 Advisory Committees .....55

## I. EXECUTIVE SUMMARY

Under Article XI, of the Golden Crescent Regional Planning Commission's (GCRPC) Bylaws, a summary of the organization's activities shall be submitted to the General Assembly at its annual meeting. Traditionally, this summary has been provided in the form of an annual performance report. The objective of this 52<sup>nd</sup> Annual Performance Report is to provide the General Assembly and Board of Directors with information to evaluate both the administrative and programmatic performance of the organization. In addition, the information provided may be utilized to determine the policy priorities and objectives of the organization for subsequent fiscal years.

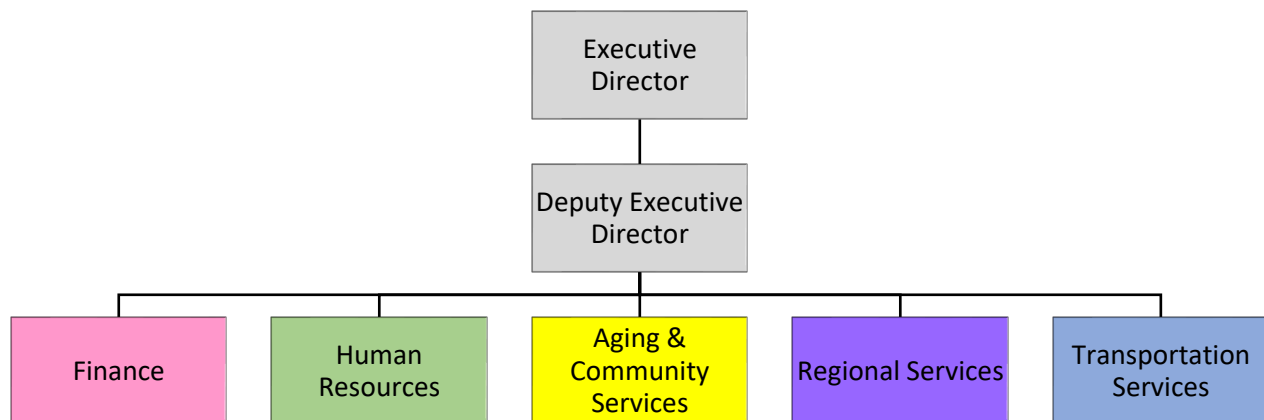
To ensure the comprehensiveness and readability of this 52<sup>nd</sup> Annual Performance Report, all GCRPC coordinators were tasked to convene a working group to develop and refine this report. Utilizing a basic planning format, the coordinator working group aggregated and organized information to illustrate the mission, vision, priorities, objectives, goals, strategies, and milestones for all GCRPC programs for Fiscal Year (FY) 2020, beginning September 1, 2019, and ending August 21, 2020.

Two factors have had a direct and significant impact on the organization and thus this report: 1) the retirement of the organization's Executive Director in January 2020, and the subsequent transition under the new Executive Director; and 2) the Coronavirus (COVID-19) pandemic.

### Organizational Transition

Since February 2020, the organization has been transitioning into a departmental organizational structure. The organization now consists of two administrative and three programmatic departments as illustrated in the following chart.

### GCRPC Departments



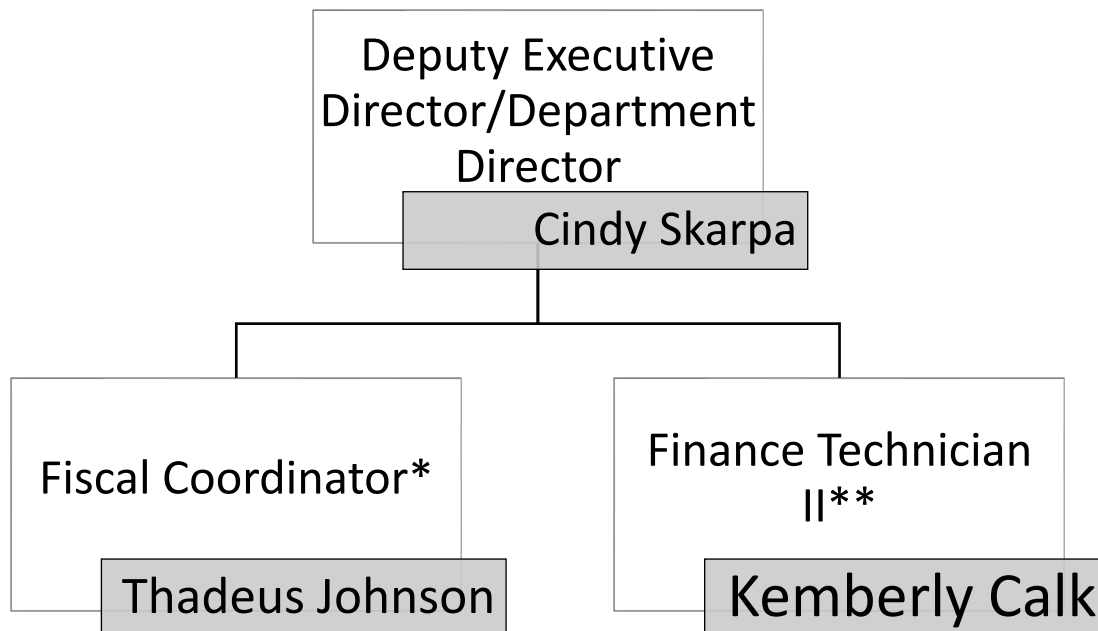
It is important to note that although this new departmental structure has been implemented, the [Performance Reports](#) section follows the structure of the organization prior to the leadership transition, as it existed on September 1, 2019.

### Leadership Team

To ensure the organization's effective and efficient transition, the Executive Director and Department Directors began convening as the Leadership Team in February 2020. The Leadership Team's initial objectives included: implementing whole-organization planning activities; developing and maintaining a positive workplace culture based on self-awareness, respect, accountability, and excellence in communications; implementing organizational and staff changes; and improving all organizational communications.

The Leadership Team determined the transition into a departmental structure required the adjustment of existing staff positions within each department, as well as the addition of new positions. Further, in response to COVID-19, the Leadership Team determined new positions were required to adequately address additional work resulting from COVID-19 response and recovery activities. The following department charts illustrate these changes.

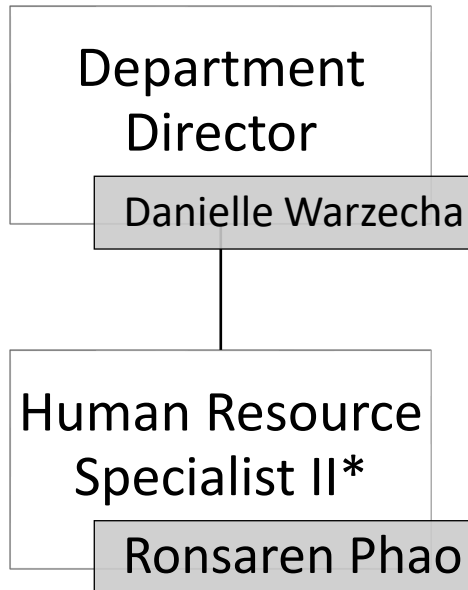
### Finance



\*Transition – moved from Transportation Services Department

\*\*COVID-19 – moved from Aging & Community Services Department

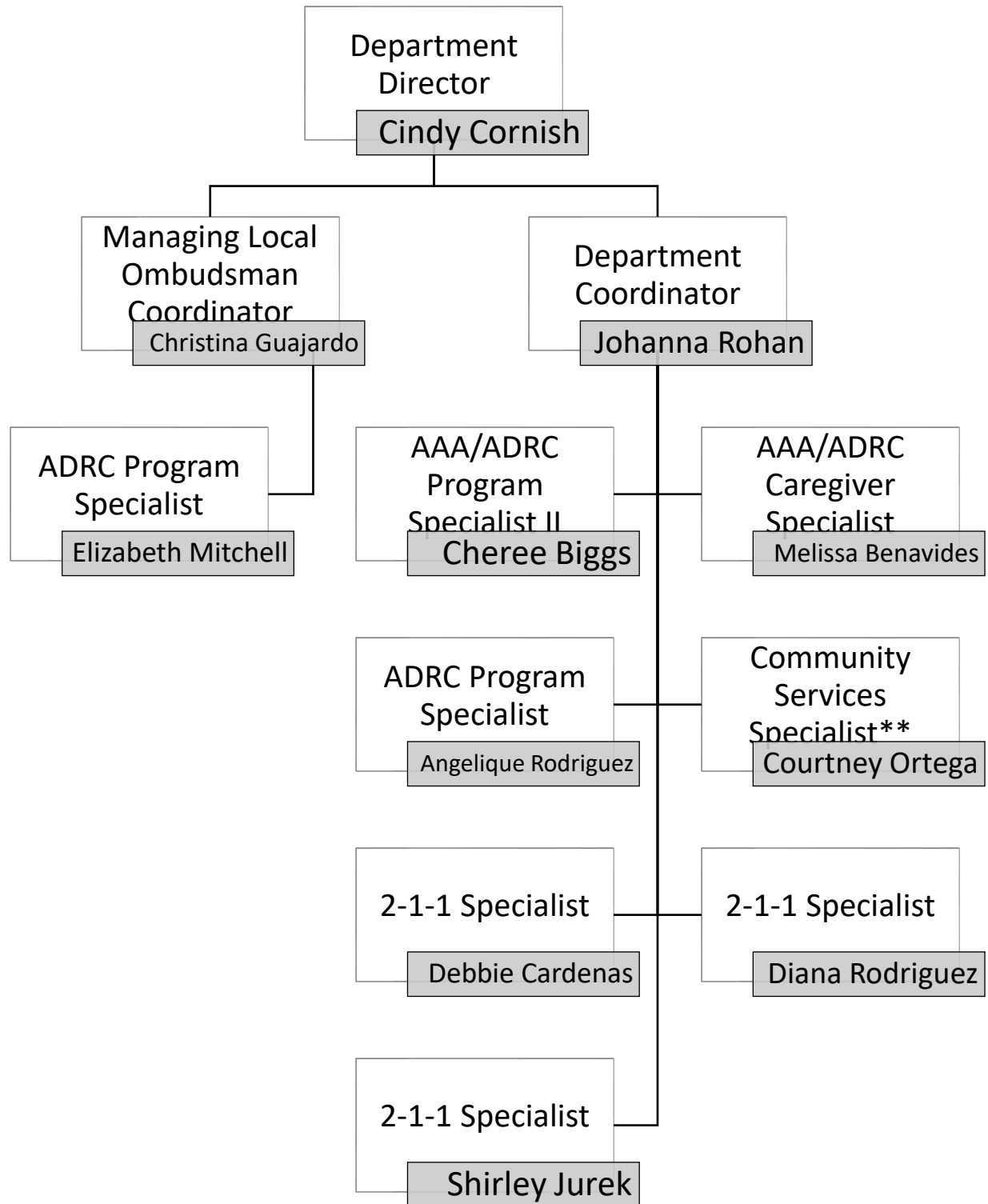
### Human Resources



\*Transition – moved from Transportation Services Department

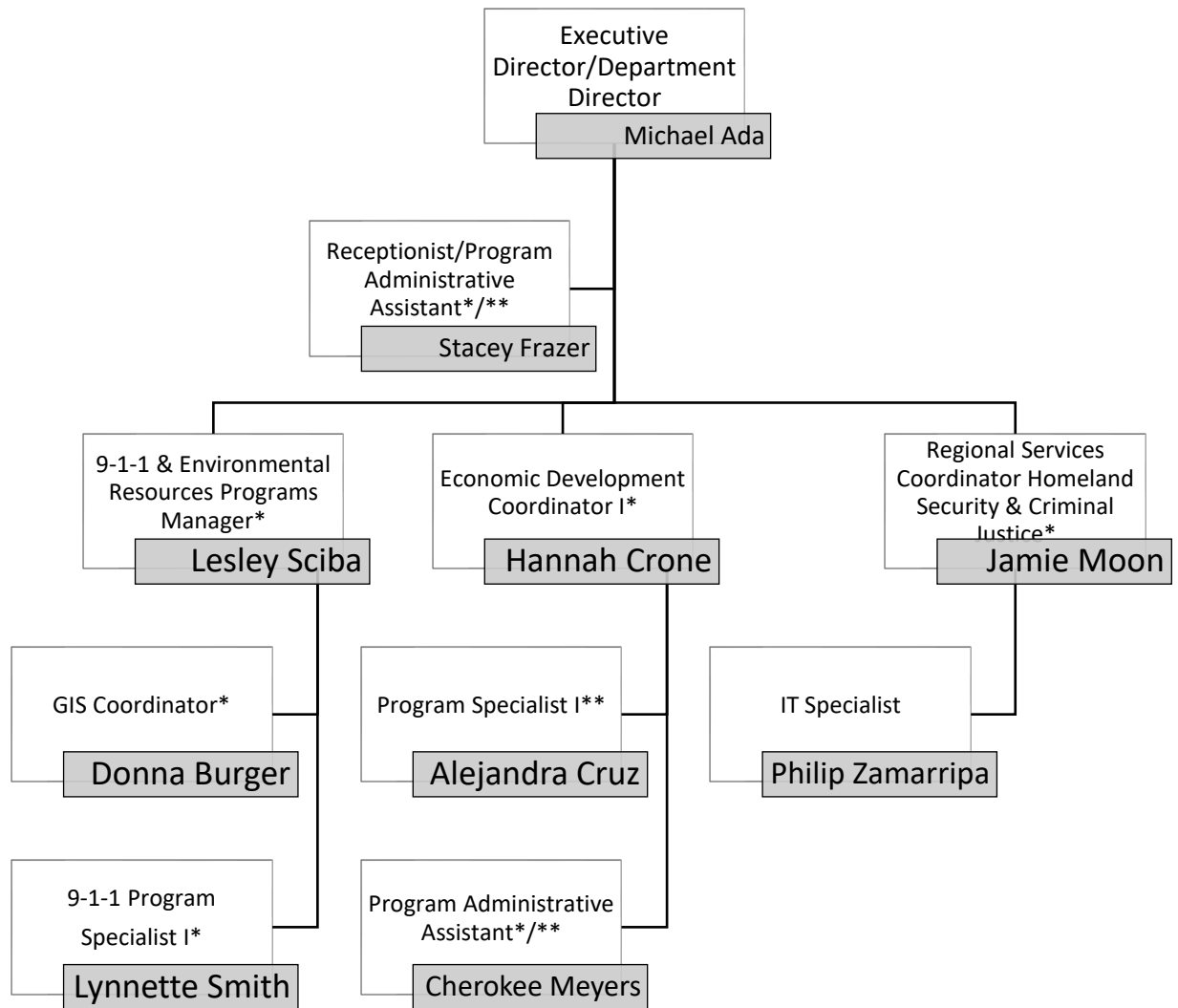
*-Remainder of Page Intentionally Left Blank-*

### Aging & Community Services



\*\* COVID-19 – Staff addition

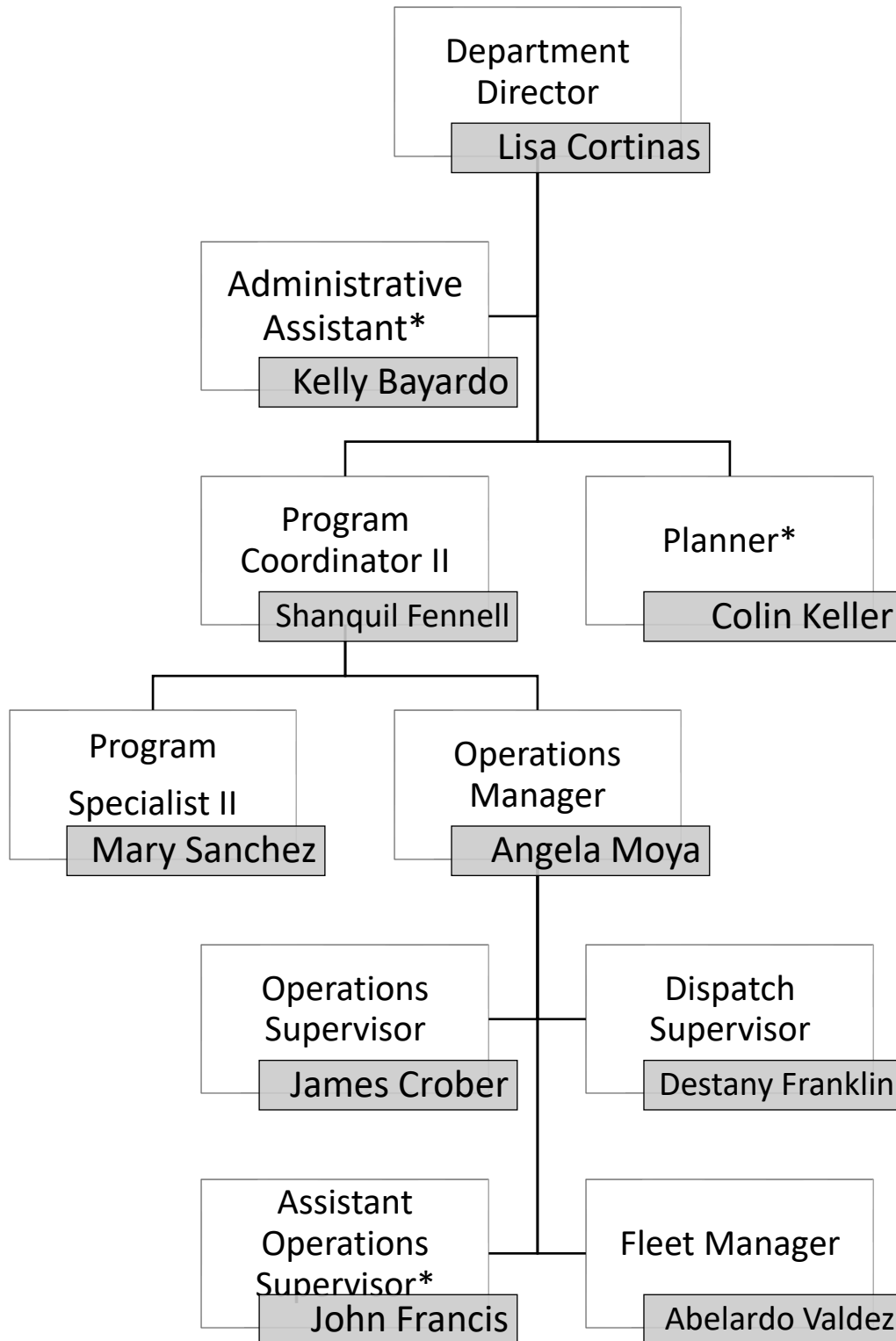
## Regional Services



\*Transition – Department formation and organizational restructuring

\*\*COVID-19 – Staff addition

### Transportation Services

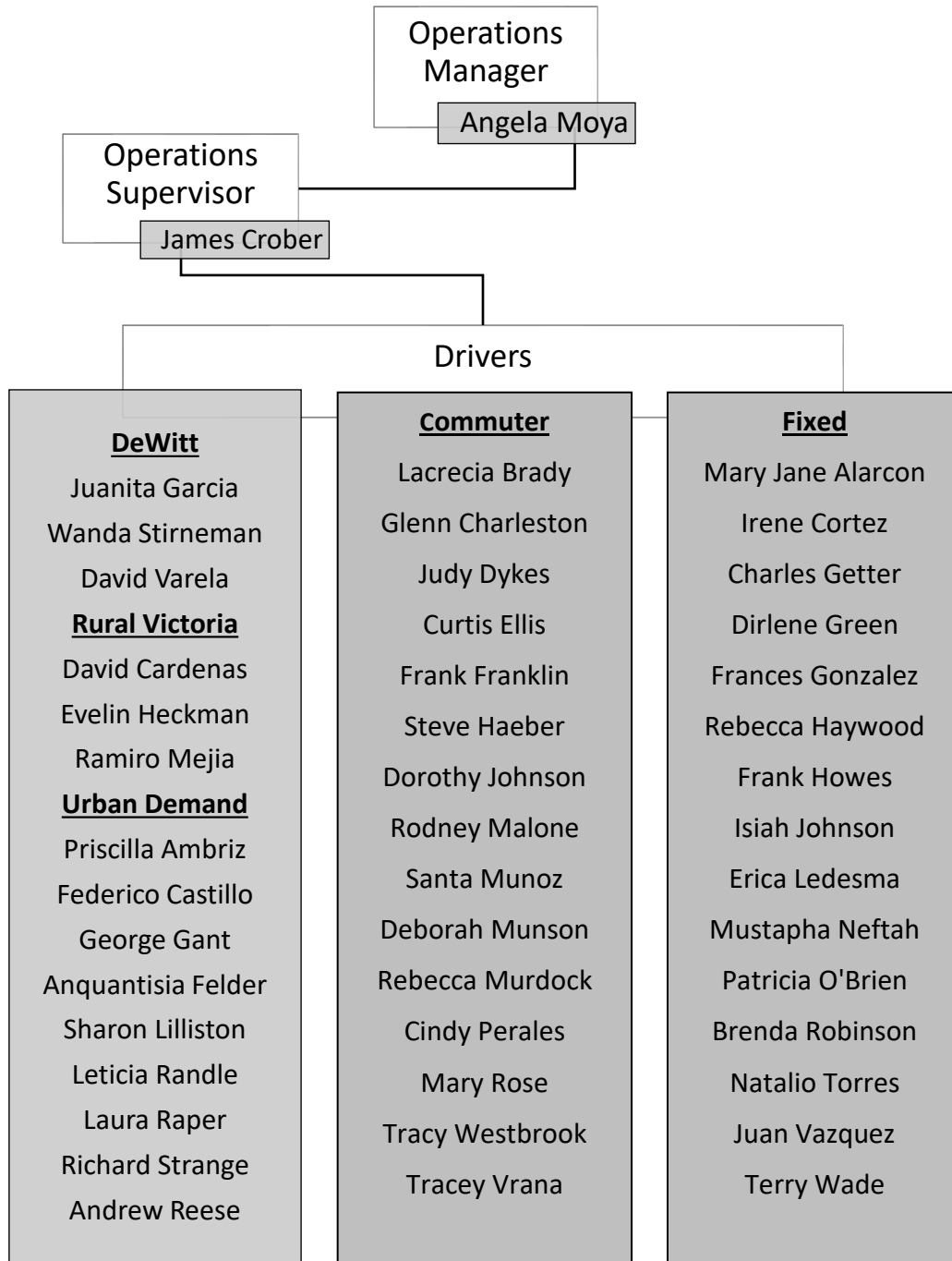


\*Transition – Organizational restructuring and special projects

\*\*COVID-19 – Staff addition



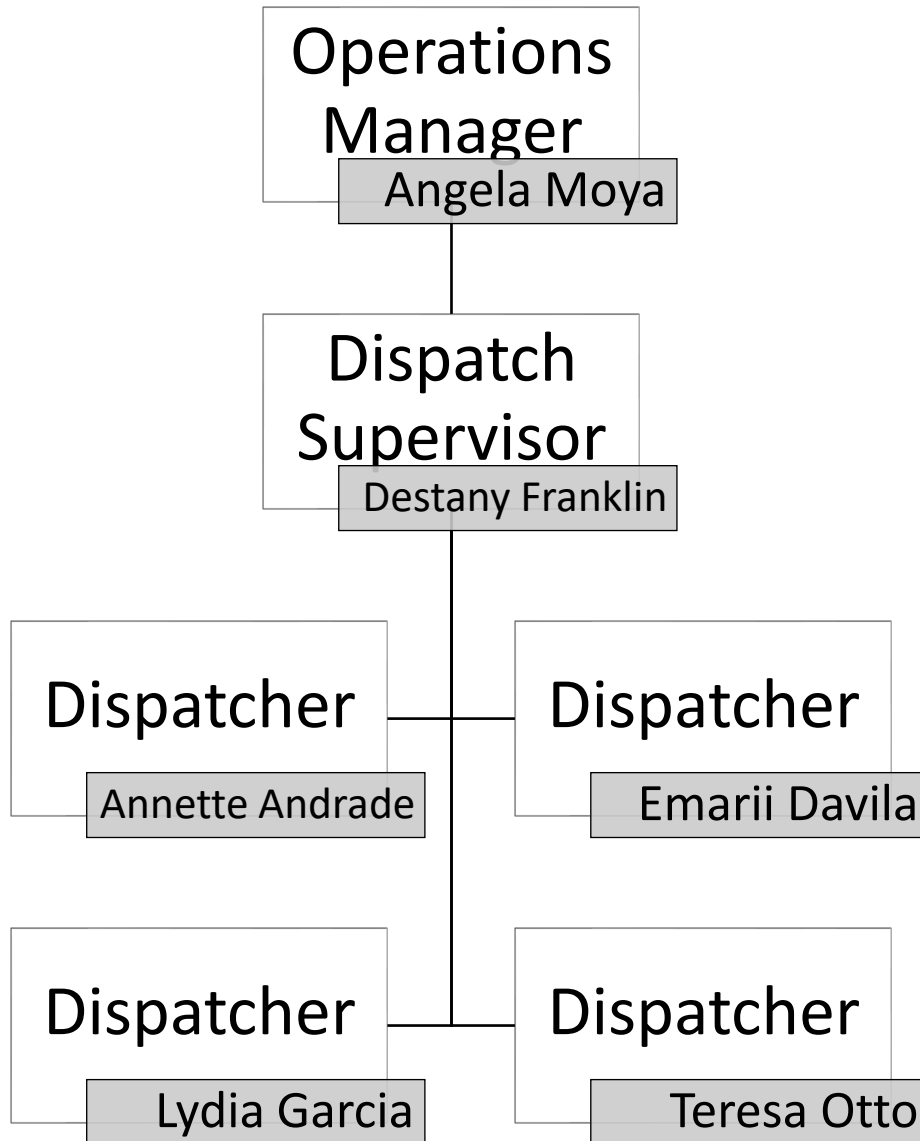
## Transportation Services – Operations (Drivers)



\*Transition – Organizational restructuring and special projects

\*\*COVID-19 – Staff addition

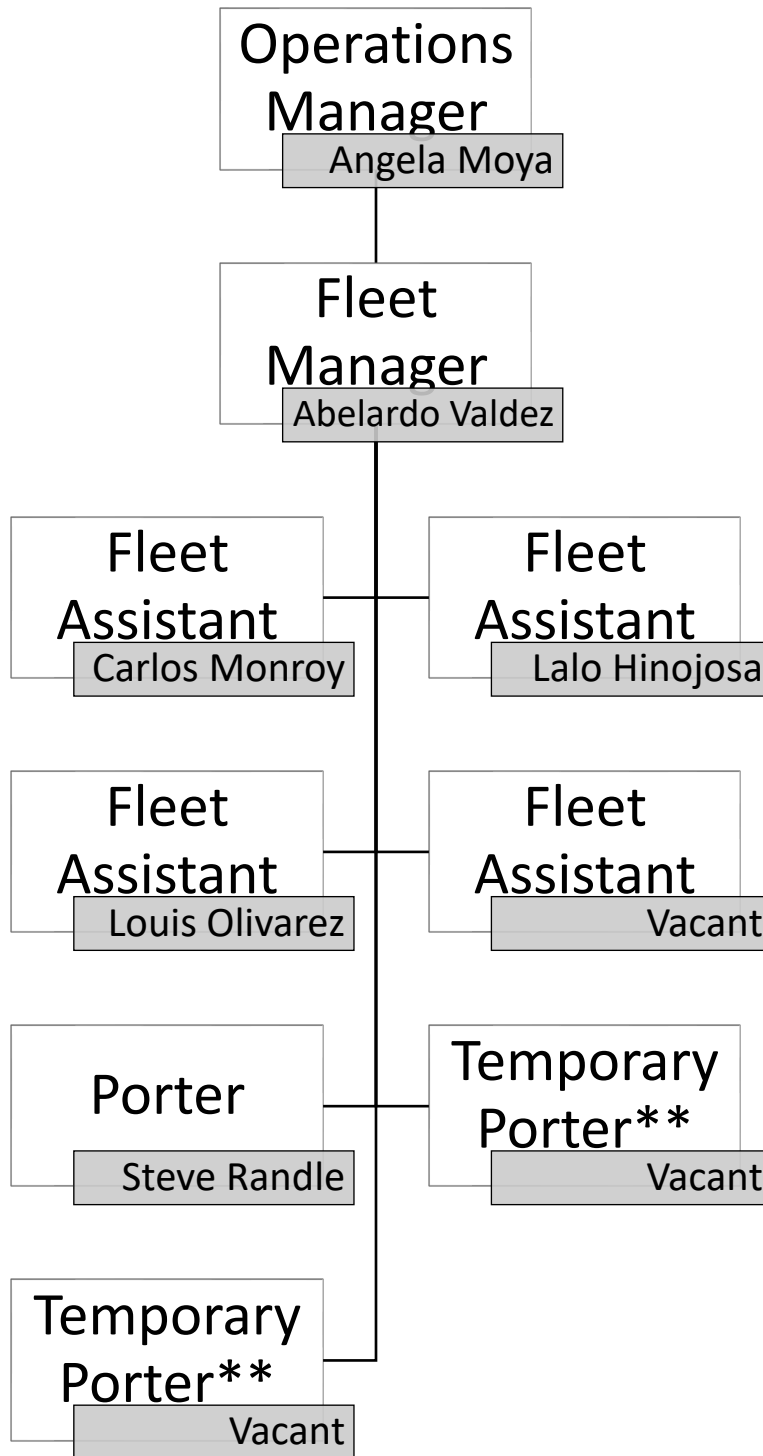
### Transportation Services – Operations (Dispatch)



\*Transition – Organizational restructuring and special projects

\*\*COVID-19 – Staff addition

### Transportation Services (Fleet)



\*Transition – Organizational restructuring and special projects

\*\*COVID-19 – Projected FY 2021 Staff addition

### COVID-19 Response & Recovery Performance

Since the onset of the COVID-19 pandemic, the Leadership Team implemented the use of the Incident Command System (ICS) framework for its emergency operations, planning, and logistics activities. Despite the March 2020 completion of the GCRPC Continuity of Operations Plan (COOP), the plan does not contain an annex developed specifically for pandemic response. Nonetheless, the basic ICS framework has enabled the Leadership Team to adequately analyze and respond to the dynamic nature of the COVID-19 pandemic. Continuous monitoring, analysis, planning, and implementation activities have made it possible for GCRPC to continue services and operations with minimal disruptions. In addition, the organization has still managed to continue progress towards the completion of various previously planned organizational development and program projects. These projects include GCRPC's FY 2021 Strategic Plan; the GCRPC Strategic Communications Plan; Financial Management Manual updates; a finance workflow assessment & modifications; implementation of GCRPC's social media presence via Facebook; implementation of a website redesign and update; and the creation and update of various organizational forms. All GCRPC staff and their respective programs have adapted and persevered in the new reality created by COVID-19.

### FY 2020 Funding

The following table provides a basic summary of federal and state program funding received by GCRPC for all FY 2020 activities. The format for this table was chosen to provide an overview of both basic program funding awards and unforeseen COVID-19 related awards. It can be anticipated that the \$6.3 million increase of funds for COVID-19 related activities will be highlighted in the discussion and analysis section of organization's upcoming FY 2020 audit. In addition, these funds will likely have a budgetary impact for the next two fiscal years. As always, programs and departments were required to quickly develop short- and long-term plans for the use of these funds in accordance with GCRPC's mission, funding agency guidance, and the law.

Program		Basic		COVID-19	Adjusted Program Totals
Aging	1,426,956	1,441,748		877,970	2,319,718
ADRC	174,550	177,275		28,968	206,243
211	224,298	224,298			224,298
911	1,474,045	1,411,788			1,411,788
Tx Department of Agriculture (TxCDBG)	932	8,153			8,153

Program		Basic		COVID-19	Adjusted Program Totals
Criminal Justice Planning	68,775	68,775			68,775
Law Enforcement Training	34,924	34,924			34,924
Homeland Security	67,578	67,578			67,578
Solid Waste	115,000	115,000			115,000
EDA Planning	86,168	83,386	*		83,386
EDA Disaster	90,955	68,138	**		68,138
EDA CARES Act			***	400,000	400,000
Rural Transportation	1,597,814	1,597,814		1,954,096	3,551,910
Urban Transportation	1,595,400	1,693,083		3,067,809	4,760,892
5310 Transportation	259,402	174,402			174,402
Capital Equipment	1,386,355	1,214,475			1,214,475
<b>GCRPC Totals</b>	<b>8,603,152</b>	<b>8,380,837</b>		<b>6,328,843</b>	<b>14,709,680</b>

\*12 months funding used FY 2020      Award Date – 04/01/2018

\*\*12 months funding used FY 2020      Award Date – 04/01/2018

\*\*\* New Award      Award Date 07/01/2020

Please note, discrepancies between the amounts in the table above and those amounts reflected in each of the following program funding tables are likely due to how funding is being reported (i.e. single year vs. award term). GCRPC will begin work preparing reports for the organization's FY 2020 annual audit in September 2020. Funding amounts presented in this performance report are provided only as reference for membership to analyze program performance.

## **II. FY 2020 PERFORMANCE REPORTS**

## A. 9-1-1 Program

### Vision, Mission, Priorities, and Objectives

The 9-1-1 Program did not establish a program vision or mission statement, nor program priorities or objectives in Fiscal Year (FY) 2020.

### Goals

FY 2020 Goals were based on GCRPC's contract with the Commission on State Emergency Communications (CSEC).

## PERFORMANCE REPORT

### Funding

Project	Award	Term
Admin Budget Total - Salaries & supplies	\$55,254	09/01/2019–08/31/2021
Program Budget Total - Public Safety Answering Point (PSAP) operations & staff salaries	\$1,934,629	09/01/2019–08/31/2021
PSAP Equipment Budget Total - Equipment purchase and/or upgrades	\$382,473	09/01/2019–08/31/2021
<b>Grand Total</b>	<b>\$2,372,356</b>	09/01/2019 – 08/31/2021

**Goal 1:** 4<sup>th</sup> Quarter FY 2019 Performance Report due.

*Milestone: Completed September 2019.*

**Goal 2:** Responses to Initial Compliance Assessments.

*Milestones: Completed December 2019.*

**Goal 3:** Responses to Initial Compliance Assessments.

*Milestones: Completed March 2020.*

**Goal 4:** 1<sup>st</sup> Quarter FY 2020 Performance Report due.

*Milestones: Completed*

**Goal 5:** 2<sup>nd</sup> Quarter FY 2020 Performance Report due.

*Milestones: Completed March 2020*

**Goal 6:** Encumbrance & Payables Report due

*Milestones: Completed April 2020*

**Goal 7:** FY 2022-2023 Strategic Plan, Stage 1 due

*Milestones: Completed May 2020*

**Goal 8: 3rd Quarter FY 2020 Performance Report due*****Milestones: Completed June 2020*****Goal 9: Certification of Interlocal Agreements with PSAPs due*****Milestones: Completed July 2020*****Goal 10: Certification of PSAP Assets due*****Milestones: Completed July 2020***

<b>FY 2020 Performance Measures</b>	<b>1st Quarter</b>	<b>2nd Quarter</b>	<b>3rd Quarter</b>	<b>4th Quarter</b>
On-site PSAP visits	9	9	9*	9*
Total number of 9-1-1 calls received at the Golden Crescent region's PSAPs, which excludes Calhoun County	27,632	26,158	26,597	28,026
Wireless calls as a percentage of total 9-1-1 call volume	87%	87%	89%	89%
Number of PSAPs with equipment replaced	0	0	0	8**
Number of 9-1-1 network outages that exceed two hours. This is only in relation to the 9-1-1 system, not the cellular network.	0	0	0	0
Percentage of total dollar value of purchasing and contracts awarded to historically underutilized businesses (HUBs).	0.00%	0.00%	0.01%	0.00%
Number of Text-to-911 messages received	158	152	98	103

\*The 3<sup>rd</sup> and 4<sup>th</sup> quarter visits were accomplished virtually due to COVID-19.

\*\*Ordered Uninterrupted Power Supply (UPS) systems for PSAPs. UPS have not been installed due to COVID-19.

*-Remainder of Page Intentionally Left Blank-*



## **B. Aging and Community Services (A&CS) Department**

### **Vision, Mission, Priorities, Objectives, and Goals**

The Aging and Community Services Department operated under the Area Agency on Aging program's strategic plan and did not establish a separate vision or mission statement, nor priorities for FY 2020.

### **Department Programs**

- 2-1-1
- Area Agency on Aging
- Aging and Disability Resource Center
- Ombudsman

*-Remainder of Page Intentionally Left Blank-*

## 1. 2-1-1 Area Information Center Program

### Vision

The 2-1-1 Area Information Center Program did not establish a program vision for FY 2020.

### Mission

People seeking help are connected to the right community service in a timely and respectful way.

### Priorities and Objectives

The 2-1-1 Area Information Center Program did not establish priorities nor objectives for FY 2020.

## PERFORMANCE REPORT

### Funding

Project	Award	Term
2-1-1 Operations	\$218,518	09/01/2019 – 08/31/2020
2-1-1 Childcare	\$6,298	09/01/2019 – 08/31/2020

**Goal 1:** Ensure access to information and referral is available 24 hours a day, 365 days per year.

**Strategy:** Obtain and uphold a Memorandum of Understanding – Service Agreement with the United Way of San Antonio and Bexar County (Alamo AIC) to provide after hour coverage to any person in the Golden Crescent region who is seeking resource information.

**Milestone:** Memorandum of Understanding with United Way was obtained in August 2019.

**Goal 2:** Ensure resource database is comprehensive, delivering the most current and up to date information available.

**Strategy:** Obtain annual and intermittent updates from agencies, implementing a system that verifies and properly vets resource database records.

**Milestone:** Each agency resource database record is updated annually, by month. There are over 200 Golden Crescent agency records in the 2-1-1 database.

**Strategy:** Complete reaccreditation process with the Alliance of Information and Referral Systems (AIRS), entailing a close examination of the resource database agency records and taxonomy indexing style guide compliance.

**Milestone:** A five-year reaccreditation was awarded in April 2020.

**Goal 3:** Increase the efficiency and accuracy of information and referral services to callers.

**Strategy:** Monitor Call Technicians to ensure high quality and efficient service delivery and provide coaching and training accordingly

**Milestone:** Each Call Technician is monitored monthly. 32 Silent monitoring sessions were conducted in FY20.

**Strategy:** All staff will either obtain or be actively working towards a certification through the AIRS.

**Milestone:** Four out of five staff are certified. The remaining staff person will qualify for certification in two years' time.

**Goal 4:** Expand the reach of information and referral services.

**Strategy:** Conduct outreach throughout the Golden Crescent region, educating and bringing awareness of the 2-1-1 program.

**Milestone:** Continuous throughout the contract period.

**Strategy:** Analyze and provide call statistics to stakeholders and community organizations concerned with assisting people who are in need.

**Milestone:** 2-1-1 published and distributed 6 inquiry data reports in FY20.

**Goal 5:** Provide disaster support to include planning and coordination of short-term response and long-term recovery activities.

**Strategy:** Develop cooperative relationships with emergency management officials and regional Community Organizations Active in Disaster (COAD).

**Milestone:** COAD meetings were held monthly in which disaster specific networking was conducted with elected officials and emergency management officials.

**Strategy:** Complete and maintain FEMA's Incident Command System (ICS) trainings and keep informed of national disaster recovery standards.

**Milestone:** All 2-1-1 staff has completed the ICS basic training curriculum.

**Strategy:** Maintain and update Resource News Items and Disaster Fast Track in the state resource database.

**Milestone:** The 2-1-1 database was monitored updated with disaster resources as soon as the information became available.

**Performance data for September 2019 through August 2020**

County	Call volume
Calhoun	410
DeWitt	340
Goliad	146
Gonzales	483
Jackson	443
Lavaca	475
Victoria	3,246
Out of region	19,311
<b>Total</b>	<b>24,854</b>

<b>Call type</b>	<b>Call volume</b>
Referrals	9010
Transfer to Texas Benefits	6439
Information	63
Advocacy	19
Other (disconnect, phantom, etc.)	9323
<b>Total</b>	<b>24,854</b>

<b>Top Ten Requested Needs</b>		
<b>1</b>	<b>Electricity Payment Assistance</b>	<b>230</b>
<b>2</b>	<b>Rent Payment Assistance</b>	<b>209</b>
<b>3</b>	<b>Medicaid</b>	<b>175</b>
<b>4</b>	<b>Food Panties</b>	<b>113</b>
<b>5</b>	<b>Area Agency on Aging</b>	<b>96</b>
<b>6</b>	<b>Housing</b>	<b>88</b>
<b>7</b>	<b>Food Stamps/SNAP</b>	<b>69</b>
<b>8</b>	<b>Transportation</b>	<b>65</b>
<b>9</b>	<b>Personal Care</b>	<b>42</b>
<b>10</b>	<b>Childcare</b>	<b>32</b>

*-Remainder of Page Intentionally Left Blank-*

## 2. Area Agency on Aging (AAA) Program

### Vision

Older adults, their families, and caregivers achieve and maintain their dignity, health, and independence through a comprehensive and coordinated system of home and community-based services.

### Mission

Provide services to help people age 60 and older, their family members, and caregivers receive the information and assistance they need in locating and accessing community services.

### Priorities

- Screen potential clients and provide effective linkage to information and services.
- Promote the adoption of healthy behaviors in older adults through evidence-based programs.
- Fund services to support independence and self-sufficiency for senior adults in community-based settings.
- Increase public awareness and understanding of the interests of older adults, their family members, and their caregivers.

## PERFORMANCE REPORT

### Funding

Performance data for October 2019 through September 2020 unless otherwise indicated.

Project	Award	Term
Older Americans Act - Title III B	\$301,129	10/01/2019 – 09/30/2020
Older Americans Act - Title III-C1	\$207,347	10/01/2019 – 09/30/2020
Older Americans Act - Title III-C2	\$323,515	10/01/2019 – 09/30/2020
Older Americans Act - Title III-E	\$95,521	10/01/2019 – 09/30/2020
Older Americans Act - Title VII-EAP	\$2,471	10/01/2019 – 09/30/2020
Older Americans Act - Title VII-OM	\$24,150	10/01/2019 – 09/30/2020
Nutrition Services Incentives Program (NSIP)	\$114,953	10/01/2019 – 09/30/2020
State General Revenue (SGR) Title III E Match	\$41,789	10/01/2019 – 09/30/2020
SGR	\$43,168	10/01/2019 – 09/30/2020
Older Americans Act - Title III-E ORC	\$3,719	10/01/2019 – 09/30/2020
Ombudsman Assisted Living Facilities	\$15,194	09/01/2019 – 8/31/2020
Medicare Improvements for Patients and Providers (MIPPA)	\$13,602	10/01/2019 – 09/30/2020

Project	Award	Term
Disaster Flex Title III-D	\$17,408	10/01/2019 – 09/30/2020

Special Project	Award	Term
Housing Bond	\$13,152	09/01/19 – 08/31/20
SGR Home Delivered Meal rate increase	\$16,919	10/01/2019 – 09/30/2020
COVID-19 Title III-C2	\$220,756	06/01/2020 – TBD
CARES Title III-B	\$243,758	06/01/2020 – TBD
CARES Title III-C2	\$330,341	06/01/2020 – TBD
CARES Title III-E	\$62,591	06/01/2020 – TBD
CARES Title VII-OM	\$20,524	06/01/2020 – TBD
Health Insurance Counseling and Advocacy Program (HICAP)	\$40,720	04/01/20 – 03/31/21

Carry Over Project	Award	Term
PFY 19 Title III-B	\$36,357	09/01/19 – 08/31/20
PY Title C1	\$7,999	09/01/19 – 08/31/20
PY Title C2	\$39,858	09/01/19 – 08/31/20
PY Title III D	\$5,650	09/01/19 – 08/31/20
PY Title III E	\$43,770	09/01/19 – 08/31/20
PY NSIP	\$276	09/01/19 – 08/31/20
HICAP Continuation Award (04/01/20 – 03/31/21)	\$33,101	09/01/19 – 08/31/20

**Objective 1: Community coordination and planning development targeting the needs and options for people age 60 and older, their family members, and caregivers.**

**Goal 1:** Develop comprehensive and coordinated plan that demonstrates how the needs of older adults throughout the region will be met.

**Strategy:** *Obtain stakeholder input through surveys and public hearings.*

**Milestone:** *Completed*

**Strategy:** *Consult Regional Health and Human Services Advisory Committee to carefully consider information and shape a list of priority services.*

**Milestone:** *Completed*

**Objective 2: Deliver information, referral, and assistance.**

**Goal 2:** Provide information, referral, and assistance to consumers age 60 and over

**Strategy:** *Make resource information available through an accessible system of delivery through phone, walk-in, or coordination and referrals from partner organization*

**Milestone:** Continuous throughout the contract period.

**Strategy:** Conduct resource follow-up activities for inquirers that have expressed a need that may not be met.

**Milestone:** Continuous throughout the contract period.

**Strategy:** Ensure and verify that resource information is current and reliable.

**Milestone:** Continuous throughout the contract period.

### **Objective 3: Provide Consumer Benefits Counseling and Legal Assistance**

**Goal 1:** Provide information, counseling, assistance, and advocacy to Medicare eligible older adults regarding their benefits, entitlements, and legal rights.

**Strategy:** Deliver easily accessible consultation during the open enrollment period for the Medicare Health & Prescription Drug Program.

**Milestone:** Completed October 15 through December 7

**Strategy:** Ensure staff are training and certified in recent fraud or abuse trends throughout the region

**Milestone:** Annual recertification complete

**Strategy:** Conduct sessions with consumers through phone, mail, in-person to include home visits, and events at senior centers, libraries, and senior housing properties throughout the region.

**Milestone:** Continuous throughout the contract period

**Strategy:** Conduct media and outreach activities including presentations, health fairs, TV ads, and press releases.

**Milestone:** Completed

### **Objective 4: Offer care coordination and caregiver support services**

**Goal 1:** Assess and identify needs as mutually defined by consumers, their family member(s), or caregivers

**Strategy:** Assess needs of consumer and effectively plan arrange, coordinate, and follow-up on services which most appropriately meets their needs as mutually defined.

**Milestone:** Continuous throughout the contract period

**Strategy:** Offer assistance in accessing other available public benefit programs for consumers with complex needs.

**Milestone:** Continuous throughout the contract period.

**Strategy:** Grant financial assistance to help consumers with medication, dental, and glasses.

**Milestone:** Continuous throughout the contract period.

**Goal 2:** Offer supportive options for family caregivers of those over age 60.

**Strategy:** Conduct assessments to determine needs available and provide caregiver information and referral accordingly.

**Milestone:** Continuous throughout the contract period.

**Strategy:** Promotion of caregiver services to family members and caregivers through education and outreach events bringing awareness to available respite relief options and support services with consumers and caregivers

**Milestone:** Continuous throughout the contract period.

**Strategy:** Offer evidenced-based programming through the Stress-Busting Program for family caregivers that provides support for family caregivers of persons with Alzheimer's disease and related dementias.

**Milestone:** Completed

#### **Objective 5: Arrange nutrition services**

Goal 1: Administer the Nutrition Service Incentive Program funding through congregate and home-delivered service delivery

**Strategy:** Secure vendor relationships with providers including senior centers and community partners to serve meals and deliver to home-bound older adults.

**Milestone:** Continuous throughout the contract period.

**Strategy:** Contract with licensed Dietitian to provide technical assistance and staff training for senior center personnel at seven kitchens throughout the region.

**Milestone:** Completed

**Strategy:** Conduct outreach activities to bring awareness to nutritional programs available to older adults throughout the region

**Milestone:** Continuous throughout the contract period.

-Remainder of Page Intentionally Left Blank-



<b>Service Delivery</b>	<b>Consumers Served</b>	<b>Units Provided</b>
<b>Information, Referral, &amp; Assistance:</b> Increase access and linkage to available resources funded through Title III B.	806	878
<b>Benefits Counseling &amp; Legal Assistance:</b> Assistance with public benefits programs funded through Title III B.	34	91
<b>Care Coordination:</b> Assessment, planning, arranging, coordinating, and follow-up on services that meet identified need funded through Title III B, CARES Title III C2; CARES Title III E.	115	224
<b>Congregate Meals:</b> Meals served in group settings to eligible persons funded through Title III C1 and local cash 10% match.	430	430
<b>Home-Delivered Meals</b> to eligible persons funded through Title III C2; Title III E; NSIP; SGR other, SGR rate increase; and COVID Title III C2.	1,184	108,345
<b>Transportation Demand Response</b> for older adults funded through Title III B, CARES Title III B, and PY Title III B.	131	6719
<b>Residential Repair:</b> Minor home modifications and weatherization funded through Title III B and local cash match 10%.	7	7
<b>Personal Assistance:</b> In-home personal assistance funded through Title III B.	30	1,984
<b>Caregiver In-Home Respite:</b> Temporary respite for caregivers funded through Title III E, SGR match; CARES Title III E.	45	3,915
<b>Caregiver Respite Coordination:</b> Temporary assistance to grandparents raising grandchildren funded through Title III E.	87	244
<b>Health Insurance Counseling Program:</b> Provides insurance counseling and referrals for Texans who are Medicare beneficiaries or who are 60 years of age or older	28	91.7
<b>Income support</b> funded through Title III B, Title III E, and CARES Title III B	10	18

*-Remainder of Page Intentionally Left Blank-*

### 3. Aging and Disability Resource Center (ADRC) Program

#### Vision, Mission, Priorities, and Objectives

The Aging and Disability Resource Center did not establish a formal vision or mission statement, nor priorities or objectives separate from the Area Agency on Aging.

#### PERFORMANCE REPORT

##### Funding

Project	Award	Term
State General Revenue (SGR) – Operations	\$93,336	09/01/2019 – 08/31/2020
Housing Navigation CY19	\$13,619	09/01/2019 – 08/31/2020
Housing Navigation CY20	\$27,238	09/01/2019 – 08/31/2020
Local Contact Agency CY19	\$1,295	09/01/2019 – 08/31/2020
Local Contact Agency CY20	\$2,590	09/01/2019 – 08/31/2020
Promoting Independence	\$13,414	09/01/2019 – 08/31/2020
Medicare Improvements for Patience and Providers (MIPPA)	\$10,888	09/01/2019 – 08/31/2020
SGR Respite	\$12,285	09/01/2019 – 08/31/2020
No Wrong Door Critical Relief Funds for COVID 19 Pandemic Response	\$28,968	09/01/2019 – 08/31/2020

**Goal 1:** Coordinate with community partners to offers a systematic point of entry for consumers seeking assistance and information.

**Strategy:** *Expand the reach of interagency training events to outlying counties within the Golden Crescent region.*

**Milestone:** *Facilitation of interagency training events including a resource event in DeWitt County highlighting healthy lifestyle options and resources in November 2019, the annual Pathways to Affordable Housing event in March 2020 and a web event was held in July 2020 featuring the ADRC services and supports available to stakeholders and consumers.*

**Strategy:** *Attend resource events throughout the region to distribute information and referral to stakeholders and consumers.*

**Milestone:** *Attended 13 outreach events such as health fairs, community resource events, civic organizations, and senior centers from September 2019 through March 2020. In person event attendance was suspended in March 2020.*

**Strategy:** *Expand access by providing a point of entry toll-free hotline for regional residents to get resource information and referral.*

**Milestone:** *375 calls were received through the 3<sup>rd</sup> quarter. We estimate that 30-50 calls will be received in the 4<sup>th</sup> quarter.*

**Strategy:** *Actively participate in local and regional collaboratives and focus groups which identify gaps in services, conduct planning activities, and increases access to services.*

**Milestone:** Continuous throughout the contract year.

**Strategy:** Develop a plan for the No Wrong Door Critical Relief Fund COVID-19 Pandemic Response entailing direct consumer rent and utility assistance, assistive technology, prescription assistance, and a regional distribution to partner organizations to enhance remote infrastructure and technology.

**Milestone:** In progress

**Goal 2: Ensure housing resources and options are available to stakeholders and consumers**

**Strategy:** Advocate for older adults and people with disabilities by attending public hearings and offering statistical data when requested from community leaders and legislators.

**Milestone:** Attended Victoria City Council meetings to provide data and unbiased facts as requested by city officials regarding housing and homelessness conditions.

**Strategy:** Publish and distribute housing directory to people seeking housing resources in the region.

**Milestone:** Published 1500 Regional Housing Directory and distributed in both hard copy and electronically to stakeholders and consumers in February 2020.

**Strategy:** Host annual Pathways to Affordable Housing event to highlight housing options and create a forum of discussion about housing conditions in the region.

**Milestone:** Completed March 11, 2020.

**Goal 3: Deliver long-term support services information and options to consumers who are seeking to return to the community from nursing homes or assisted living facilities.**

**Strategy:** Conduct monthly contacts with hospitals, nursing homes, and assisted living facilities, offering resource information for patients or residents returning to the community.

**Strategy:** Consult partner organizations by phone, email, or mail when verifying their information is current and up to date, in the ADRC resource directory.

**Milestone:** Face to face contacts were made with each nursing facility and assisted living facility throughout the Golden Crescent Region September 2019 through March 2020. In April 2020, contacts were made by phone or email.

**Milestone:** Published 2000 Regional Resource Directory and distributed in both hard copy and electronically to stakeholders and consumers in December 2019.

**Goal 4: Assist low-income Medicare beneficiaries apply for programs that make Medicare affordable.**

**Strategy:** Ensure staff is trained and certified in Medicare options application assistance.

**Milestone:** Two staff became certified in Medicare options application assistance this year.

**Strategy:** Increase access through education and training of stakeholders and consumers.

**Milestone:** Three interagency training events were hosted this year.

**Goal 5: Provide respite care assistance for caregivers of older adults and people with disabilities**

**Strategy:** Assess and coordinate respite services for caregivers.

**Strategy:** Offer provider service options for people seeking in-home assistance

**Strategy:** *Conduct follow-up contacts with consumers identified as vulnerable and, on a waitlist, or previous consumers.*

**Milestone:** *Each strategy is conducted as part of the ADRC Respite service delivery. Four consumers and 332 respite hours were provided this year.*

Additional Project(s)	
<b>No Wrong Door Critical Relief Fund COVID-19 Pandemic Response</b> plan development for regional distribution of rent and utility assistance, assistive technology, prescription assistance, and a regional distribution to partner organizations to enhance remote infrastructure and technology	Ongoing

*-Remainder of Page Intentionally Left Blank-*

## 4. Ombudsman Program

### Vision, Mission, Priorities, and Objectives

The Golden Crescent Ombudsman Program did not establish a vision or mission statement, nor priorities or objectives for FY 2020.

### PERFORMANCE REPORT

#### Funding

Project	Award	Term
Older Americans Act – Title III B	\$77,043	10/01/2019 – 09/30/2020
Older Americans Act – Title VII – EAP	\$2,471	10/01/2019 – 09/30/2020
Older Americans Act – Title VII – OM	\$24,150	10/01/2019 – 09/30/2020
Ombudsman Assisted Living Facilities	\$15,194	09/01/2019 – 8/31/2020
Older Americans Act – CARES Title VII – OM	\$20,524	10/01/2019 – 09/30/2020

**Goal 1:** Develop and maintain active certified Ombudsman volunteers.

**Strategy:** Conduct/outreach activities by attending events, resource fairs, and other community gatherings to bring awareness of Ombudsman volunteer opportunities.

**Milestone:** 8 active certified volunteers

**Goal 2:** Maintain clear and consistent communication with Licensed Assisted Living Facilities with certified Ombudsman.

**Strategy:** Conduct duplicated facility visits.

**Strategy:** Sustain existing facility relationships through intermittent updates, as required.

**Milestone:** 109 duplicated assisted living facility visits

**Strategy:** Conduct unduplicated facility visits

**Milestone:** 19 unduplicated facility visits

**Goal 3:** Resolve or partially resolve resident's complaints.

**Strategy:** Adhere to the steps and guidance of the state Ombudsman complaint resolution process.

**Milestone:** 95% Complaints resolved or partially resolved.

-Remainder of Page Intentionally Left Blank-

## C.Criminal Justice Program

### Vision, Mission, and Priorities

The Criminal Justice (CJ) Program did not establish a vision or mission statement, nor priorities for FY 2020.

### Objectives and Goals

For FY 2020, the CJ Program did not establish specific objectives & goals beyond state reporting requirements.

## PERFORMANCE REPORT

### Funding

#### Regional CJ Allocation - \$892,467.71

<b>Edward Byrne Memorial Justice Assistance Grant (JAG)</b>			
Total JAG Regional Allocation - \$103,419			
County	Project	Award	Term
Calhoun	Radio Interoperability	\$94,118	10/01/2019 – 09/30/2020
DeWitt	Video Equipment	\$9,790	10/01/2019 – 09/30/2020
JAG Project Awarded Sub Total		\$103,908*	

<b>Victims of Crime Act Formula Grant (VOCA)</b>			
Total VOCA Regional 2-year Allocation - \$719,200			
County	Project	Award	Term
Calhoun	Victim Assistance Program	\$61,391	10/01/2019 – 09/30/2021
VOCA Project Awarded Sub Total		\$61,391*	

<b>Truancy Prevention Grant Program (TP)</b>			
Total TP Regional Allocation - *Prior to FY 2021 TP funds were not prioritized by COG's			
County	Project	Award	Term
DeWitt	Truancy Prevention and Intervention Program	\$61,360	09/01/2019 – 08/31/2020
TP Awarded Grant Sub Total		\$61,360.72	

State Criminal Justice Program (CJ)			
*Region's CJ award amount - \$69,848			
County	Project	Award	Term
Victoria	GCRPC - Regional Law Enforcement Training Academy	\$69,848	09/1/2019 – 08/31/2021
CJ Awarded Grant Sub Total		\$69,848	

<b>Regional Project Awards Grand Total</b>	<b>\$296,508</b>
--	------------------

### Regional Law Enforcement Training Academy Project

**Objective 1: Increase knowledge of law enforcement professionals.**

**Goal 1:** Provide at least 200 law enforcement professionals with training.

**Strategy:** Continue support of Victoria Community College Law Enforcement Training Program

**Milestone:** 323 professionals trained.

**Goal 2:** Provide at least 32 training events in FY 2020.

**Strategy:** Continue support of Victoria Community College Law Enforcement Training Program

**Milestone:** 24 events provided.

**Goal 3:** Provide at least 4582 hours of training for law enforcement professional.

**Strategy:** Continue support of Victoria Community College Law Enforcement Training Program

**Milestone:** 5,524 hours of training provided.

\*Productivity levels are down for in-person training hours due to COVID-19. As a result, Victoria Community College reduced in-person training availability.

-Remainder of Page Intentionally Left Blank-

## D. Economic Development, Recovery, & Resilience (EDRR) Program

### Vision

To design, maintain, grow, and market a resilient and sustainable regional economy.

### Mission

To provide administrative and operational support for the design, coordination, facilitation, enhancement, and/or provision of planning and decision-making capacity through Regional Economic Development Advisory Committee (REDAC) activities, technical assistance, and technology.

### Principles

1. Outcomes over Outputs
2. Systems Thinking
3. Design Thinking
4. Low Probability - High Consequence Event Preparedness

### Priorities

- Communications
- Program maintenance & improvement
- Stakeholder empowerment

## PERFORMANCE REPORT

### Funding

#### Economic Development District – Planning Awards

Project	Award Date	Federal Share	Required Match	Term
EDD Planning Assistance	04/23/2018	\$210,000	\$52,500	3 yr: 04/01/2018 – 12/31/2020
Hurricane Harvey – Disaster Recovery & Resilience Planning	07/03/2018	\$180,000	\$45,000	2 yr: 04/01/2018 – 3/21/2020
CARES Act – COVID-19 & Future Pandemic Planning	08/6/2020	\$400,000	\$0	2 yr: 07/01/2020 – 06/30/2022



### Project Grant Administration

Project	Award Date	Federal Share	Required Match	Term
City of Port Lavaca – Harbor of Refuge Infrastructure Improvement Project	8/28/2018	\$1,200,000	\$340,000	5 yr: 8/28/2018 – 7/31/2023
City of Seadrift – Harbor and Channel Project	10/14/2019	\$3,450,000	\$862,500	5 yr: 10/14/2019 – 9/30/2024

### Texas Department of Agriculture – Texas Community Development Block Grant (TxCDBG)

Project	Award Date	Award	Required Match	Term
Community & Economic Development Technical Assistance	May 2019	\$ 16,306	\$0	2 yr

#### ECONOMIC DEVELOPMENT OUTPUTS AND OUTCOMES

**Objective 1: Revitalize and strengthen the Golden Crescent Regional Economic Development Program throughout FY2020.**

**Goal 1:** Increase and maintain REDAC member participation.

**Strategy:** Further develop member engagement.

Quarter	Milestone	Start	Achieved	Status
Q1 - Q4	Quarterly REDAC meetings (7 total meetings)	09/01/2019	08/31/2020	Complete
Q1	Update the REDAC Bylaws to include membership from University of Houston - Victoria, Victoria College, Golden Crescent Workforce Development Board, and GCRPC Board of Directors	09/01/2019	01/01/2020	Complete
Q2	Social Media Strategy	04/01/2020	05/01/2020	Complete
Q3	Elect new REDAC Officers	05/01/2020	07/01/2020	Complete
Q4	Update REDAC Bylaws to include Second Vice-Chair	07/01/2020	08/31/2020	Complete
Q4	Add two new sub-committees to the REDAC including Regional Transportation and Economic Recovery & Resilience	7/01/2020	08/31/2020	Complete

**Objective 1 OUTPUTS – 6/6 milestones reached; Goal 1 achieved.**

**Objective 1 OUTCOMES:** Objective 1 achieved. GCRPC staff have laid the foundation for program stability, sustainability, and growth.

**Objective 2: Continually increase the types of services provided to membership.****Goal 1: Increase Member Decision-Making Capacity by the end of the FY2020.**

**Strategy:** *Develop a plan & proposal to increase the district's capacity to provide regional economic development data research & analysis for better data-driven decision making through the creation and maintenance of a district Economic Development Analyst position by 2023. \**

Quarter	Milestone	Start	Achieved	Status
Q3	REDAC to update the Comprehensive Economic Development Strategy (CEDS) goals to include an Economic Development Analyst position within GCRPC by 2023	04/01/2020	06/31/2020	Complete
TBD	Develop a plan & proposal to hire the Economic Development Analyst position	TBD	TBD	Ongoing

**Objective 2 OUTPUTS:** 1/2 milestones reached; Goal 1 half achieved.

**Objective 2 OUTCOMES:** Objective 2 is a long-term endeavor requiring further REDAC planning. Implementation activities, to include development of the plan & proposal, are ongoing.

*\*Objective was added during FY2020 and therefore not reflected in original projections.*

**Objective 3: Spur community wealth building regionwide****Goal 1: Provide stakeholders with easy access to financial resource information.**

**Strategy:** *Develop, maintain, and provide the Golden Crescent with a comprehensive financial resource web page by 2021. \**

Quarter	Milestone	Start	Achieved	Status
Q3	REDAC to update the CEDS goal to include a financial resource web page by 2021	4/01/2020	06/31/2020	Complete
TBD	Develop, maintain, and provide the financial resource web page	TBD	TBD	Ongoing

**Objective 3 OUTPUTS:** 1/2 milestones reached; Goal 1 half achieved.

**Objective 3 OUTCOMES:** Objective 3 requires additional REDAC planning. Implementation activities, to include the development of the financial resource web page, are ongoing.

*\*Objective was added during FY2020 and so it was not reflected in the original projections.*

-Remainder of Page Intentionally Left Blank-

**Objective 4: Complete Annual Comprehensive Economic Development Strategy (CEDS) Update by December 2021.**

**Goal 1: Increase visibility of CEDS**

**Strategy:** Develop Annual CEDS update plan.

**Strategy:** Distribute CEDS hardcopy.

Quarter	Milestone	Start	Achieved	Status
Q1	Print and distribute CEDS	09/01/2019	08/31/2020	Complete
Q2	February REDAC Workshop to update CEDS Goals	02/01/2020	02/29/2020	Complete
Q3	REDAC Officers & GCRPC staff to develop a plan to include update to Recovery & Resilience Strategy in 2021 CEDS Update	05/01/2020	07/01/2020	Complete

**Objective 4 OUTPUTS:** 3/3 milestones reached; Goal achieved.

**Objective 4 OUTCOMES:** By completing the milestones, GCRPC staff has increased visibility of the CEDS.

**Objective 5: Improve 2020 Census count throughout the region.**

**Goal: Increase staff resources to provide limited support for 2020 Census activities.**

**Strategy:** GCRPC to submit two proposals for funding through the Hogg Foundation and Texas Counts Pooled Fund.

Quarter	Milestone	Start	Achieved	Status
Q1	Submit proposal to Hogg Foundation for funding	09/01/2019	11/31/2020	Complete
Q2	Submit proposal to Texas Counts Pooled Fund for funding	11/31/2020	12/20/2020	Complete

**Objective 5 OUTPUTS:** 2/2 milestones reached; Goal not achieved because funding was not awarded.

**Objective 5 OUTCOMES:** GCRPC submitted two proposals for funding to the Hogg Foundation and Texas Counts Pooled Fund. The proposal to Texas Counts Pooled Fund was developed and submitted in partnership with the City of Victoria. Neither application was awarded. Feedback was requested and none was received.

**Objective 6: Provide general technical assistance to non-entitlement communities throughout the region.**

**Goal 1: Attend annual TxCDBG Grant Administrator training.**

**Goal 2: Answer questions about activity eligibility, community needs, and community's income-eligibility.**

**Strategy:** Become familiar with the TxCDBG Project Implementation Manual and application guide.

Quarter	Milestone	Start	Achieved	Status
Q3	Review TxCDBG Project Implementation Manual and application guide	04/01/2020	06/01/2020	Complete

Q3	Attend annual TxCDBG Grant Administrator training	04/01/2020		Incomplete
----	---	------------	--	------------

**Objective 6 OUTPUTS:** 1/2 milestones reached; Goal half achieved.

**Objective 6 OUTCOMES:** GCRPC staff became familiar with TxCDBG Project Implementation Manual and application guide. TDA canceled this year's annual training due to COVID-19, so staff did not receive TxCDBG Grant Administrator training.

**Objective 7: Disseminate TxCDBG Program Information.**

Goal 1: Relay information regarding meetings, workshops, hearings, and other similar activities to eligible communities.

Goal 2: TxCDBG application cycles, policy changes, and other program announcements will be posted on the GCRPC website.

Goal 3: Provide opportunities for local residents and businesses to register for Section 3 employment and contracting opportunities and notify them of available employment and contracting opportunities.

**Strategy:** Maintain TxCDBG information on GCRPC website.

**Strategy:** Maintain communications with membership regarding TxCDBG program.

**Strategy:** Maintain lists of Section 3 residents and businesses and notify them of available employment and contracting opportunities.

Quarter	Milestone	Start	Achieved	Status
Q3	Maintain communications with membership regarding TxCDBG program	04/01/2020	04/30/2021	Ongoing
Q3	Maintain TxCDBG information on GCRPC Website	04/01/2020	04/30/2021	Incomplete
Q3	Maintain lists of Section 3 residents and employees and notify them of available employment and contracting opportunities	04/01/2020	04/30/2021	Incomplete

**Objective 7 OUTPUTS:** 1/2 milestones reached; Goal half achieved.

**Objective 7 OUTCOMES:** GCRPC staff continues to communicate information regarding TxCDBG program to membership. GCRPC website development and the development of the communications plan is included in the strategic plan for FY21.

**Objective 8: Conduct fair housing and other outreach events.**

Goal 1: Partner with Aging and Community Services to participate in fair housing and other outreach events.

**Strategy:** Assist Aging and Community Services in their annual Ignite the Connection Event.

Quarter	Milestone	Start	Achieved	Status
Q4	Assist Aging and Community Services in their annual Ignite the Connection Event	06/01/2020	07/28/2020	Complete

**Objective 8 OUTPUTS:** 1/1 milestones reached; Goal achieved.

**Objective 8 OUTCOMES:** GCRPC staff provided technical assistance to Aging and Community Service staff to help conduct their annual Ignite the Connection event for FY2020.

**Objective 9: Ensure contract compliance with TxCDBG program contract.**

**Goals 1:** Submit all annual reports within 30 days following the end of each annual performance period.

**Goal 2:** Submit invoices with required attachments for reimbursement within 30 days following the end of each annual performance period.

**Strategy:** *Develop process with Finance regarding invoices with required attachments.*

Quarter	Milestone	Start	Achieved	Status
Q4	Submit annual reports	06/01/2020	09/01/2020	Ongoing
Q4	Submit annual invoices with required attachments for reimbursement	06/01/2020	09/01/2020	Ongoing

**Objective 9 OUTPUTS:** 2/2 milestones reached; Goal achieved.

**Objective 9 OUTCOMES:** GCRPC staff is working with finance to develop a process regarding invoicing and the required attachments.

#### RECOVERY & RESILIENCE (RR) OUTPUTS AND OUTCOMES

**RR Objective 1: Improve disaster response and recovery within the Golden Crescent region.**

**Goal 1:** Provide technical assistance to develop recovery and resilience strategic plan(s).

**Strategy:** *Facilitate workshop meetings continually during the development of the plan.*

**Strategy:** *Provide surveys and data analysis to gather feedback.*

**Strategy:** *Develop priorities, objectives, and goals.*

**Strategy:** *Advertise GCRPC ability to provide technical assistance in the development of recovery and resilience strategic plans.*

Quarter	Milestone	Start	Achieved	Status
Q1 - Q4	Golden Crescent Community Organizations Active in Disaster	09/01/2019	07/31/2020	Complete
Q1 – Q4	Community Action Committee of Victoria	09/01/2019	TBD	Ongoing

**RR Objective 1 OUTPUTS:** 1/2 milestones reached; Goal half achieved.

**RR Objective 1 OUTCOMES:** Community Action Committee of Victoria is currently in the process of completing their strategic plan with technical assistance from GCRPC staff. Golden Crescent Community Organizations Active in Disaster have completed their strategic plan with technical assistance from GCRPC staff.

**RR Objective 2: Increase GCRPC capacity to assess response and recovery efforts.**

**Goal 1:** Hire personnel by July 1, 2020. \*

**Goal 2:** Provide technical assistance and capacity building for member organizations, local businesses, and other local stakeholders impacted by coronavirus.

**Strategy:** *Develop better coordination between GCRPC and the UHV- Small Business Development Center.*

**Strategy:** Create public-private partnerships in transportation by gathering all providers to address capability and training for transport of coronavirus patients.

**Strategy:** Create sustainability in recovery efforts by developing partnerships between local governments, non-profits, and other stakeholders.

Quarter	Milestone	Start	Achieved	Status
Q3 – Q4	GCRPC will hire two additional personnel for the Regional Disaster Recovery Management Team (The Team)	04/01/2020	07/01/2020	Complete
Q4	Provide technical assistance and capacity building	07/01/2020	06/31/2022	Ongoing

**RR Objective 2 OUTPUTS:** 1/2 milestones reached; Goal half achieved.

**RR Objective 2 OUTCOMES:** GCRPC utilized EDA Supplemental appropriation of the Coronavirus Aid, Relief, and Economic Securities Act for Economic Development Districts to hire two additional personnel on July 1, 2020. The Team will provide ongoing technical assistance and capacity building through the performance period.

*\*Became a greater priority due to COVID-19 pandemic.*

**RR Objective 3: Assist in the completion of U.S. Department of Commerce, Economic Development Administration (EDA) Disaster funded projects.**

**Goal 1:** Serve as liaisons between local, state, and federal partners to accelerate the recovery process through strategic technical assistance and local capacity augmentation for disaster impacted communities within the GCRPC service area.

**Strategy:** GCRPC contracted through an interlocal agreement to provide grant management, reporting, and support services with local jurisdictions.

Quarter	Milestone	Start	Achieved	Status
Q1 – Q4	City of Port Lavaca Harbor of Refuge Project	08/01/2018	02/29/2020	Complete
Q1 – Q4	City of Seadrift Harbor and Channel Project	09/01/2019	TBD	Ongoing

**RR Objective 3 OUTPUTS:** 1/2 milestones reached; Goal half achieved.

**RR Objective 3 OUTCOMES:** GCRPC contracted through an interlocal agreement to provide grant management, reporting, and support services with the City of Port Lavaca and the City of Seadrift. The City of Port Lavaca's Harbor of Refuge project was awarded in August 2018 and was completed in January 2020. The City of Seadrift was awarded in September 2019 and is ongoing.

-Remainder of Page Intentionally Left Blank-

## E. Environmental Resources Program

### Vision, Mission, Priorities, and Objectives

The Environmental Resources Program did not establish a vision or mission statement, priorities, nor objectives for FY 2020.

### Goals

Goals for FY 2020 were based on roles and responsibilities outlined in the GCRPC contract with the Texas Commission on Environmental Quality (TCEQ).

## PERFORMANCE REPORT

### Funding

Project	Award	Term
FY 2020/2021 Regional Allocation	\$172,000	09/01/2019 – 08/31/2021
Implementation Projects Allocation	\$68,738	09/01/2019 – 08/31/2020
FY 2020 Budgeted program administration cost	\$28,069	09/01/2019 – 08/31/2020

### Regional Grant Awards

Grantee	Project	Award	Term
City of Cuero	Recycling Resale Shop Awning & Warehouse	\$34,050	06/01/2020 – 07/31/2021
City of Yoakum	HHW Event	\$20,000	06/01/2020 – 07/31/2021
Gonzales County	Tire Recycling Event	\$3,000	06/01/2020 – 07/31/2021
Jackson County	Illegal Dumping Cameras	\$4,792	06/01/2020 – 07/31/2021
Jackson County	Lolita Transfer Station Used Oil Container	\$6,896	06/01/2020 – 07/31/2021

Total Remaining Available Funding for FY 2021: \$75,193

Due to COVID-19, projects were not completed in FY 2020. Approved Projects will roll over to FY 2021.

*-Remainder of Page Intentionally Left Blank-*

## F. Homeland Security Program

### Vision, Mission, Priorities, and Objectives

The Homeland Security Program did not establish a vision or mission statement, priorities, nor objectives in FY 2020.

### Goals

For FY 2020, the Homeland Security Program's goals were based upon general national and state homeland security metrics found in GCRPC's interlocal agreement with the Office of Governor for the State Homeland Security Program.

## PERFORMANCE REPORT

### Funding

Fund	Project	Award	Term
Homeland Security Grant Program (HSGP)	GCRPC Regional Homeland Security Planning	\$41,578	01/01/2020 – 12/31/2020

### Regional Grant Awards

County	Fund	Project	Award	Term
Jackson	HSGP	Thermal Imaging	\$11,265	10/01/2019 – 09/30/2020
Lavaca	HSGP	Law Enforcement Detection/Counter Terrorism	\$63,000	09/01/2019 – 08/31/2020
Victoria	HSGP	HazMat ID Elite handheld chemical identifier	\$59,950	09/01/2019 – 08/31/2020
<b>*GCRPC State Homeland Security Grant Program (SHSP) Allocation \$167,003</b>				
<b>Final Regional Project Awards</b>			<b>\$175,793</b>	

**Goal 1:** Prepare the Golden Crescent THIRA, SPR, and Homeland Security -Implementation Plan.

*Milestone:* Completed January 2020.

**Goal 2:** Notify stakeholders of grant application availability.

*Milestone:* Completed December 19, 2019.

**Goal 3:** Conduct grant application workshop.

*Milestone:* Completed January 28, 2020.

**Goal 4:** Document and upload all meeting proceedings into eGrants.

*Milestone:* Completed March 21, 2020.

**Goal 5:** Update Risk-Informed Methodology

*Milestone:* Completed June 2020.



**Goal 6: Submit quarterly reports**

***Milestone:*** 3/4 reports Complete.

**Goal 7: Staff THIRA/SPR, HSSP-IP Training.**

***Milestone:*** As of August 7, 2020, 8 trainings completed, 19 hours total.

**Goal 8: Provide Leadership Team with COVID-19 report for the GCRPC region.**

***Milestone:*** Completed weekly.

**Goal 9: Completed the draft GCRPC continuity of operations plan.**

***Milestone:*** Completed May 2020.

**Goal 10: Complete the draft evacuation procedures for the GCRPC continuity of operations plan.**

***Milestone:*** In progress.

*-Remainder of Page Intentionally Left Blank-*

## **G. FY 2020 Transportation Department Performance Report**

### **Vision, Mission, Priorities, Objectives, and Goals**

The Transportation Department did not establish a department vision or mission statement, priorities, objectives, nor goals for FY 2020.

### **Department Programs**

- Enhanced Mobility of Seniors and Individuals with Disabilities Program (5310)
- Rural Public Transportation Program (5311)
- Victoria Transit Program (5307)

*-Remainder of Page Intentionally Left Blank-*

## 1. Enhanced Mobility of Seniors and Individuals with Disabilities Program (5310)

### Vision

Assist in improving the quality of life by providing access to meet the employment, healthcare, education, commerce, and social needs of the Golden Crescent Region

### Mission

Provide reliable, safe, efficient transportation through coordinated efforts with our partners to serve the community needs in an economical, equitable and environmentally friendly manner.

### Priorities

For FY2020, the Enhanced Mobility of Seniors and Individuals with Disabilities Program did not establish priorities.

### Objectives & Goals

For FY 2020, the Enhanced Mobility of Seniors and Individuals with Disabilities Program did not establish specific objectives and goals beyond what is stated within the Regional Coordinated Transportation Plan of 2017-2021. There were no specific SMART goals recorded for FY 2020.

## PERFORMANCE REPORT

### Funding

Project	Award Date	Federal Share	Required Match	Term
5310 FY 20 TXDOT Seniors and Individuals w/Disabilities Competitive Grant: Choose My Ride	09/01/2019	\$164,432	\$0	09/01/2019 – 8/31/2021
5310 FY'20 TXDOT Seniors and Individuals w/Disabilities Competitive Grant: Choose My Ride	09/01/2019	\$83,897	\$0	09/01/2019 - 08/31/2020

**Objective 1: Expand and increase availability of transportation services.**

**Goal 1:** Finalize and implement Nickel Family Grant for dialysis treatment transportation.

**Strategy:** *Coordinate with Nickel Family*

**Strategy:** *Auditor compliance check*

**Milestone:** *Finalized voucher system February 2020.*

**Milestone:** *Implemented special program on June 8, 2020.*

**Objective 2: Improve public awareness of available services.**

**Objective 3: Increase public involvement in Regional Planning.**

**Strategy:** *Form a planning committee.*

**Milestone:** *Assisted Economic Development, Recovery, & Resilience staff in the establishment of a REDAC Transportation sub-committee.*

**Objective 4: Provide reliable, accessible assets to operate services efficiently.**

**Strategy:** *Demand Service Asset Replacements*

**Milestone:** *Replaced six assets*

**Objective 5 – Improve fare collection process. \***

Note: Objective does not pertain due to the voucher system utilized to provide transportation services under this program.

Choose My Ride		
Fiscal Year	City of Victoria Passenger Trips	RTransit Passenger Trips
2019	5,578	6,883
2020* End of 3 <sup>rd</sup> QTR	5,276	5,557

*-Remainder of Page Intentionally Left Blank-*

## 2. Rural Public Transportation Program (5311)

### Vision

Assist in improving the quality of life by providing access to meet the employment, healthcare, education, commerce, and social needs of the Golden Crescent Region.

### Mission

Provide reliable, safe, efficient transportation through coordinated efforts with our partners to serve the community needs in an economical, equitable and environmentally friendly manner.

### Priorities

For FY2020, the Rural Public Transportation Program did not establish specific priorities.

### Objectives & Goals

For FY 2020, the Rural Public Transportation Program did not establish specific objectives and goals beyond what is stated within the Regional Coordinated Transportation Plan of 2017-2021. There were no specific SMART goals recorded for FY2020.

## PERFORMANCE REPORT

### Funding

Project	Award Date	Federal Share	State Share	Required Match	Term
5311 TXDOT FY'20 Non-Urbanized Area Formula Allocation	09/01/2019	\$0	\$626,190	\$0	09/01/2019 – 8/31/2020
5304 TXDOT FY'20 Regionally Coordinated Transportation Planning Continuation Funding	09/01/2019	\$20,000	\$5,000	\$0	09/01/2019 – 8/31/2020
5339 TXDOT FY'19 Bus and Bus Facilities Grant: Fleet Replacement	09/01/2018	\$103,250	\$0	\$0	09/01/2018 – 08/31/2021
5339 TXDOT FY'20 Rural Bus and Bus Facilities Discretionary	04/19/2019	\$298,500	\$0	\$0	04/19/2019 – 08/31/2020
5311 TXDOT/FTA FY'20 CARES ACT Allocation	05/01/2020	\$1,954,096	\$0	\$0	05/01/2020 – 12/31/2020

Project	Award Date	Federal Share	State Share	Required Match	Term
5311 TXDOT/FTA FY'19 Allocation	04/19/2019	\$1,088,686	\$0	\$551,535	04/22/2019 – 03/31/2021
TXDOT Improved Technology Project	09/01/2019	\$59,300	\$0	\$0	09/01/2019 – 8/31/2020

**Objective 1: Expand and increase availability of transportation services.**

**Goal 1:** Increase commuter/public service routes

**Strategy:** *Expand commuter/public service utilizing existing public/private partnership*

**Strategy:** *local match planning and service contract.*

**Goal 2:** Commuter Service Asset Replacements

**Strategy:** *Replace all rolling stock evaluated beyond state of good repair.*

**Milestone:** *Eight Commuter Service assets replaced by February 2020.*

**Milestone:** *Addition of two commuter routes servicing Port Lavaca and El Campo.*

**Objective 2: Improve public awareness of available services**

**Objective 3: Increase public involvement in Regional Planning.**

**Strategy:** *Form a planning committee.*

**Milestone:** *Assisted Economic Development, Recovery, & Resilience staff in the establishment of a REDAC Transportation sub-committee.*

**Objective 4: Provide reliable, accessible assets to operate services efficiently.**

**Goal 1:** Demand Service Asset Replacements

**Strategy:** *Replace all rolling stock evaluated beyond state of good repair.*

**Milestone:** *Six Demand Service assets replaced by June 2020.*

**Objective 5: Improve fare collection process**

**Milestone:** *Transportation department successfully implemented adding another method of payment to purchase bus passes at the Operations Center by accepting debit and credit cards for sale transactions.*

<b>Demand Response</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	72,636	706,708	41,121
GCRPC 2020* End of 3 <sup>rd</sup> QTR	46,218	479,581	27,710

<b>Commuter Service</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	90,983	291,142	10,020
GCRPC 2020* End of 3 <sup>rd</sup> QTR	48,222	138,025	4,716

<b>Overall</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	163,619	997,850	51,141
2020* End of 3 <sup>rd</sup> QTR	94,440	617,606	32,426
Difference	(69,179)	(380,244)	(18,715)

*-Remainder of Page Intentionally Left Blank-*

### 3. Victoria Transit Program (5307)

#### Vision

Assist in improving the quality of life by providing access to meet the employment, healthcare, education, commerce, and social needs of the Golden Crescent Region

#### Mission

Provide reliable, safe, efficient transportation through coordinated efforts with our partners to serve the community needs in an economical, equitable and environmentally friendly manner.

#### Priorities

For FY2020, the Victoria Transit Program did not establish specific priorities.

#### Objectives & Goals:

For FY 2020, the Victoria Transit Program did not establish specific objectives and goals beyond what is stated within the Regional Coordinated Transportation Plan of 2017-2021. There were no specific SMART goals recorded for FY2020.

### PERFORMANCE REPORT

#### Funding

Project	Award Date	Federal Share	State Share	Required Match	Term
FY 19 FTA Small-Urban Area	03/08/2019	\$850,000 <u>\$729,818</u> \$1,579,818	NA	\$1,058,303	03/08/2019 - 01/31/2020
FY 20 TXDOT Small-Urban Allocation	09/01/2019	NA	\$291,794	\$0	09/01/2019 - 08/31/2020
TXDOT Improved Technology Project	09/01/2019	\$59,300	\$0	\$0	09/01/2019 - 08/31/2020
5339 FTA Urban Bus/Facilities Program: Fleet Replacement	07/05/2019	\$417,921	\$0	\$62,240	07/05/2019 - 08/31/2020



Project	Award Date	Federal Share	State Share	Required Match	Term
5339 FTA Bus/Facilities Program: Fleet Replacement and Shelter Projects	07/19/2018	\$1,222,799	\$0	\$0	07/19/2019–05/29/2020
FY 19 Urban Bus/Facilities Shelter Projects	04/01/2020	\$189,740	\$0	\$0	04/01/2020–02/26/2021
FY 20 Small – Urban Allocation	05/13/2020	\$1,083,515	\$0	\$541,757	05/13/2020–06/30/2021
FY 20 5307 FTA CARES ACT Appropriation	06/01/2020	\$3,067,809 (\$1,376,163 FY 20 Budget Estimate)	\$0	\$0	06/01/2020–11/30/2023

**Objective 1: Expand and increase availability of transportation services.**

See Objective 4.

**Objective 2: Improve public awareness of available services**

**Objective 3: Increase public involvement in Regional Planning.**

**Strategy:** Form a planning committee.

**Milestone:** Assisted Economic Development, Recovery, & Resilience staff in the establishment of a REDAC Transportation sub-committee.

**Objective 4: Provide reliable, accessible assets to operate services efficiently.**

**Goal 1:** Victoria Transit Asset Replacements

**Strategy:** Replace all rolling stock evaluated beyond state of good repair.

**Milestone:** Four Victoria Transit assets (Vans) replaced by June 2020.

**Objective 5: Improve fare collection process**

**Milestone:** Transportation department successfully implemented adding another method of payment to purchase bus passes at the Operations Center by accepting debit and credit cards for sale transactions.

-Remainder of Page Intentionally Left Blank-

<b>Demand Response - Urban</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	46,990	179,419	14,709
GCRPC 2020* End of 3rd QTR	27,914	124,202	9,308

<b>Motor Bus - Urban</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	144,321	393,463	23,676
GCRPC 2020* End of 3rd QTR	122,776	292,808	17,768

<b>Overall</b>			
<b>Fiscal Year</b>	<b>Passenger Boardings</b>	<b>Revenue Miles</b>	<b>Revenue Hours</b>
2019	191,311	572,882	38,385
2020* End of 3 <sup>rd</sup> QTR	150,690	417,010	27,076
Difference	(40,621)	(155,872)	(11,309)

*-Remainder of Page Intentionally Left Blank-*

### **III. APPENDICES**

## Appendix A: FY 2020 General Assembly

### A-1: Members

Aldersperson Mary Gleisner  
City of Goliad

Commissioner Gary Reese  
Calhoun County

Councilperson Jeff Bauknight  
City of Victoria

Commissioner Kenneth Edwards  
Goliad County

Valentino Hernandez  
City of Waelder

Judge Patrick Davis  
Gonzales County

Billy Goodrich  
City of Yoakum

Commissioner Wayne Bubela  
Jackson County

Elorine Sitka  
City of Yoakum

Commissioner Clint Ives  
Victoria County

### A-2: Board of Directors

#### Executive Committee

##### Officers

Commissioner Kevin LaFleur  
*Gonzales County*  
**President**

Councilperson Tony Allen  
*City of Cuero*  
**3<sup>rd</sup> Vice-President**

Mayor Pro Tem Josephine Soliz  
*City of Victoria*  
**1<sup>st</sup> Vice-President**

Mayor Annie Rodriguez  
*City of Yoakum*  
**Secretary-Treasurer**

Commissioner Alonzo Morales  
*Goliad County*  
**2<sup>nd</sup> Vice-President**

Judge Tramer Woytek  
*Lavaca County*  
**Immediate Past President**

#### Directors-At-Large

Judge Robert Kubena  
Former Municipal Judge  
*City of Hallettsville*

Judge Julio Espinosa  
Municipal Judge  
*City of Edna*

Mike Atkinson  
*Citizen*

---

Aldersperson Robin Alaniz

*City of Goliad*

Commissioner Johnny Belicek  
*Jackson County*

Councilperson Linda Brush  
*City of Point Comfort*

Commissioner Donnie Brzozowski  
*Gonzales County*

Commissioner Gary Burns  
*Victoria County*

Mayor Elmer Deforest  
City of Seadrift  
*Member at Large*

Commissioner David Hall  
*Calhoun County*

Alderman Curtis Hadnot  
*City of Waelder*

Sandy Johs  
Lavaca-Navidad River Authority  
*Board Member*  
*River Authorities*

Commissioner Dennis Kocian  
*Lavaca County*

Councilperson Mark Loffgren  
*City of Victoria*

Charles Papacek  
*Hospital Districts*

Judge Raymond Perez  
Municipal Judge – City of Port Lavaca  
*Member at Large*

Commissioner Richard Randle  
*DeWitt County*

Robert Shoemate  
Jackson Soil & Water Conservation  
District, Chairman  
*Water & Soil Conservation Districts*

Mayor Alice Jo Summers  
*City of Hallettsville*

Mayor Clinton Tegeler  
*City of Ganado*

### **A-3: FY 2020 Ad-Hoc Committee Assignments**

#### **Budget & Personnel Committee**

Mayor Pro Tem Josephine Soliz, **Chair**

Councilperson Robin Alaniz

Councilperson Tony Allen

Commissioner Johnny Belicek

Commissioner Donnie Brzozowski

Sandy Johs

#### **By-laws Committee**

Judge Raymond Perez, **Chair**

Mike Atkinson

Mayor Elmer DeForest

Councilperson Mark Loffgren

Charles Papacek

**Nominating Committee**

Commissioner Gary Burns, **Vice-Chair**  
Councilperson Curtis Hadnot  
Commissioner David Hall  
Commissioner Dennis Kocian  
Mayor Alice Jo Summers  
Mayor Clinton Tegeler

**Audit Committee**

Mayor Annie Rodriguez, **Chair**  
Robert Shoemate – **Vice Chair**  
Judge Julio Espinosa  
Commissioner Richard Randle  
Commissioner Alonzo Morales  
Mayor Pro Tem Linda Brush

*-Remainder of Page Intentionally Left Blank-*

## Appendix B: FY 2020 Advisory Committees

### Regional Emergency Communications Advisory Committee (RECAC)

Chief Jeffrey J. Craig

**Chair**

Chief of Police

*Victoria County*

Ms. Delores Drake

Telecommunications Specialist

*Calhoun County*

Mr. Robert Fox

Fire Chief

*Victoria County*

Mr. Vernon Gresham

Citizen

*Jackson County*

Mr. Charles Grieve

Constable

*Lavaca County*

Mr. Mark Herchek

Emergency Management Coordinator

*Lavaca County*

Commissioner David Hall

Commissioner

*Calhoun County*

Mr. Johnny Krause

Investigator

*Calhoun County*

Ms. Erica Leopold

9-1-1 PSAP Supervisor

*Gonzales County*

Sheriff Andy Louderback

Sheriff

*Jackson County*

Mr. James Martinez

Director, Victoria Police Academy

*Victoria County*

Mr. Bruce McConathy

Edna Police Department

*Jackson County*

Mr. Morgan Mills

Citizen

*Gonzales County*

Commissioner Alonzo Morales

Commissioner

*Goliad County*

Ms. Patricia Morales

Goliad EMS

*Goliad County*

Ms. Raquel Morales

9-1-1 PSAP Supervisor

*Calhoun County*

Mr. Bill Rakowitz

YK Communications

*Jackson County*

Ms. Yvonne Rodriguez

9-1-1 PSAP

*DeWitt County*

Chief Randy Schlauch

Chief of Police

*Lavaca County*

Ms. Christy Serbin

9-1-1 PSAP Supervisor

*DeWitt County*

Ms. Cyndi Smith

Emergency Management Coordinator

*DeWitt County*

Mr. James Sudik

EMS Director

*Jackson County*

**Regional Economic Development Advisory Committee (REDAC)****Voting Members**

Commissioner Frankie Bates  
Precinct 3  
*Lavaca County*

Mr. Bill Blanchard  
**Second Vice-Chair**  
President, Victoria Sales Tax  
Development Corporation  
*Victoria County*

Mr. Gary Broz  
City Manager, City of Edna  
*Jackson County*

Mr. Pat Brzozowski  
General Manager, Lavaca-Navidad  
River Authority  
*Lavaca County*

Mr. John Draper  
Public Citizen  
*Lavaca County*

Mr. Dale Fowler  
President, Victoria Economic  
Development Corporation  
*Victoria County*

Mr. Jesus Garza  
City Manager, City of Victoria  
*Victoria County*

Ms. Raquel Garza  
Hireability Navigator, Golden Crescent  
Workforce Solutions  
*Victoria County*

Mr. Henry Guajardo  
**Vice-Chair**  
Executive Director, Golden Crescent  
Workforce Solutions

Mr. Bryan Howard  
County Treasurer  
*Goliad County*

Mayor Connie Kacir  
City of Gonzales  
*Gonzales County*

Ms. Rhonda Kokena  
County Treasurer  
*Calhoun County*

Mayor Leslie Machicek  
City of Point Comfort  
*Calhoun County*

Mr. Bill Matthys  
Mayor Pro Tem-Councilman at Large,  
City of Cuero  
*DeWitt County*

Judge Richard Meyer  
*Calhoun County*

Mr. Charles Papacek  
Ex-Officio Member  
Golden Crescent Regional Planning  
Commission, Board of Directors



Mr. David Parks  
Public Citizen  
*Goliad County*

Ms. Heidi Shook  
Sr. Administrative Secretary  
University of Houston-Victoria, Center  
for Regional Collaboration

Judge Jill Sklar  
*Jackson County*

Mr. John Spiess  
Member Services Supervisor, San  
Bernard Electric Co-op  
*Lavaca County*

Mr. Terry Stokes  
**Chair**  
Executive Director, Yoakum Economic  
Development Corporation  
*DeWitt County*

### Non-Voting Members

Mr. Allan Berger  
San Antonio Bay Partnership

Ms. Shawna Currie  
Victoria Independent School District

Mr. James Dodson  
San Antonio Bay Partnership

Mr. Glen Dry  
Golden Crescent Community  
Organizations Active in Disaster

Ms. Brooke Garcia  
Victoria County United Way

Ms. Melissa Garcia  
Gulf Bend Center

Mr. Rick McBrayer  
Victoria Office of Emergency  
Management

Ms. Becky Miska  
City of Edna

Ms. Beth Parker  
DeWitt County Drainage District No.  
1  
Ms. Sarah Quick  
South Texas Regional Advisory Council

Ms. Barbara Reese  
Calhoun County Long Term Recovery  
Group

Mr. Bobby Seiferman  
Cuero Development Corporation

Mayor Lance Smiga  
City of Edna

Ms. Jennifer Stastny  
Port of West Calhoun

Mr. Jeff Tunnell  
Gulf Bend Center

Mr. Rick Villa  
Victoria County Long Term Recovery  
Group

Ms. Jena West  
Victoria Office of Emergency  
Management

### Regional Health and Human Services Advisory Committee (RHHSAC)

Sharron Ellisor  
**Chair**  
 Citizen  
 Victoria County

Bobby Vickery  
 Sheriff  
 Calhoun County

Judy Krupala  
 Cuero Community Hospital  
 Dewitt County

Elaine Post  
 Cuero Community Hospital  
 Dewitt County

Donna Coleman  
 Director of Human Resources, Jackson  
 County Hospital District  
 Jackson County

James Sudik  
 Jackson County Hospital District  
 Jackson County

Mayor Lance Smiga  
 Jackson County

Penny Christian  
 Gonzales Community Health Center  
 Gonzales County

Henry Salas  
 Gonzales Community Health Center  
 Gonzales County

Mary Wade  
 Senior Citizens Center & Transit  
 Goliad County

Debbie Fishbeck  
 Lavaca County Rescue Service  
 Lavaca County

Becky Janak  
 Senior Citizens Center & Transit  
 Lavaca County

Dana Johnson  
 Citizen  
 Lavaca County

Wayne Dierlam  
 Citizen  
 Victoria County

Susan Morrison  
 Community Advocate for Alzheimer's  
 Awareness & Developmental Disabilities  
 Victoria County

Vicki Smith  
 Executive Director, Community Action  
 Committee  
 Victoria County

Monica Pelech  
 Senior Citizens Center & Transit  
 Calhoun County

Dan Williams Capone  
 Victoria Senior Citizens Center & Transit  
 Victoria County

Julia Gonzales  
 Friends of Elder Citizens & Transit  
 Jackson County

Bobby Cornett  
 Gonzales County Senior Citizens Center  
 & Transit  
 Gonzales County

Cindy Perez  
 United Healthcare

Karen Slusher  
 Comfort Keepers  
 Victoria County

Rachel Galvan  
Committee Member  
Texas Health Steps- StarPlus  
Victoria County

Deanna Alvarez  
Area Health Education Center  
Victoria County

Dale Rodriguez  
Texas A&M Healthy South Texas  
Victoria County

Marjorie Anders  
San Antonio Independent Living Centers  
Bexar County

Cathy Clymer Barrera  
HHSC Local Community Services  
Victoria County

Marc Hinojosa  
Victoria Christian Assistance Ministries-  
Food Pantry  
Victoria County

Melissa Garcia  
Gulf Bend LMHA  
Victoria County

Dr. Derrick Hun  
Golden Crescent Workforce  
Communities in Schools  
Victoria County

Jessica Dodds  
Gulf Bend LMHA  
Victoria County

Christine Butler  
Coastal Bend Independent Living  
Center  
Nueces County

Lane Johnson  
Gulf Bend LMHA  
Victoria County

Marie Esparza  
Workforce Solutions  
Victoria County

Linda Kohleffel  
Texas A&M Healthy South Texas  
Victoria County

Shelia Edwards  
HHSC Region 7 Local Community  
Services  
Victoria County

Candy Camacho  
Department of State Health Services  
Victoria County

Kitty Brietzke  
San Antonio Independent Living Center  
Bexar County

Jennifer Catalani  
Department of Family & Protective  
Services  
Alamo & Bexar Counties

Denise Pachecho  
Department of Family & Protective  
Services  
Alamo & Bexar Counties

Elza Welder  
DeTar Hospital  
Victoria County

James Phelps  
Citizens Medical Center  
Victoria County

Yvette Pettus  
Detar Hospital  
Victoria County

Christy Hernandez  
Gulf Bend LMHA  
Victoria County

Cheryl Dodd  
Caring Companions of the Gulf Coast  
Matagorda County

James Howard  
Methodist Healthcare Ministries  
Victoria County

Wayne Dodd  
Caring Companions of the Gulf Coast  
Matagorda County

Becky Seibert  
Shiner Nursing & Rehab  
Lavaca County

Nancy Wyant, RN  
Girling Home Health  
Victoria County

Megan Bennett  
Dept of Rehabilitative Services  
Victoria County

Michael Cruz  
Southbrook Nursing Home-Regency  
Incorporated  
Jackson County

*-Remainder of Page Intentionally Left Blank-*

**Regional Public Protection Advisory Committee (RPPAC)**

Ms. Abby Lankster  
Chief Probation Officer  
Goliad County

Ms. Brandy Pavlok  
Grant Manager  
Victoria County

Mr. Carl Bowen  
Sheriff  
DeWitt County

Mr. Chris Roznovsky  
Citizen  
Lavaca County

Mr. Clinton Woolridge  
Vice Chairperson  
Chief of Police  
Edna Police Department

Mr. Colin Rangnow  
Chief of Police  
Port Lavaca Police Department

Ms. Deane Novasad  
Executive Director  
Norma's House

Mr. Eddie Rendon  
Citizen  
Victoria County

Ms. Ellie Carter  
Deputy Chief  
Goliad County Sheriff's Office

Ms. Ginny Stafford  
Executive Director  
Mid-coast Family Services

Mr. Jay Lewis  
Chief of Police  
Cuero Police Department

Mr. Jeffrey J. Craig  
**Chair**  
Chief of Police  
Victoria Police Department

Mr. J.R. Peters  
Chief Deputy  
Lavaca County Sheriff's Office

Mr. Karl Vanslooten  
Chief of Police  
Yoakum Police Department

Mr. Kirby Brumby  
Sheriff  
Goliad County Sheriff's Office

Mr. Luis Leija  
Chief Probation Officer  
Calhoun County

Ms. Madalyne Maresh  
Asst. Superintendent  
Edna ISD

Ms. Maria Flores  
Executive Director  
The Harbor

Mr. Matthew Atkinson  
Sheriff  
Gonzales County Sheriff's Office

Mr. Robert O'Connor  
Superintendent  
Edna ISD

Ms. Terri Rogers  
Chief Probation Officer  
DeWitt County

Mr. Tim Crow  
Chief of Police  
Gonzales Police Department

Ms. Tricia Becker  
Chief Probation Officer  
Gonzales County

*-Remainder of Page Intentionally Left Blank-*

**Regional Environmental Resources Advisory Committee (RERAC)**

Mr. Tony Allen  
Councilperson  
DeWitt County

Commissioner Frankie Bates  
Commissioner  
Lavaca County

Mr. Michael Bennett  
Director of Public Works  
DeWitt County

Mr. Steven Bone  
Chair  
Citizen  
Goliad County

Commissioner Wayne Bubela  
Commissioner  
Jackson County

Chief Tim Crow  
Chief of Police  
Gonzales County

Mr. Shane Flessner  
Street/Solid Waste Superintendent  
Lavaca County

Mr. John Harston  
Citizen  
Goliad County

Mr. Mike Hurlbert  
Citizen  
Goliad County

Commissioner Clint Ives  
Commissioner  
Victoria County

Ms. Tiffany Koenig  
Environmental & Beautification  
Coordinator  
Victoria County

Mr. Tim Koncaba  
Public Works Coordinator  
Lavaca County

Mr. Darryl Lesak  
Vice Chair  
Director of Environmental Services  
Victoria County

Ms. Shannon Longoria  
Community Outreach Coordinator  
Victoria County

Commissioner Vern Lyssy  
Commissioner  
Calhoun County

Mr. Terry Maddux  
Citizen  
Calhoun County

Mr. Bill Matthys  
City of Cuero Councilman  
DeWitt County

Mr. Blake Petrash  
City of Ganado Councilmember  
Jackson County

Mr. Jim Schulte  
Citizen  
Goliad County

Mr. Wayne Shaffer  
Citizen  
Calhoun County

**Regional Homeland Security Advisory Committee (RHSAC)**

Mr. Alonzo Morales  
Fire Chief  
Goliad Volunteer Fire Department

Mr. Andy Louderback  
**Chairperson**  
Sheriff  
Jackson County Sheriff's Office

Mr. Bruce McConathy  
Supervisor  
Edna Police Department

Mr. Colin Rangnow  
Chief of Police  
Port Lavaca Police Department

Mr. Dustin Jenkins  
EMS Director  
Calhoun County

Mr. Freddie Solis  
Chief of Police  
Cuero Regional Hospital

Mr. Joe Reyes  
Fire Chief  
City of Port Lavaca

Mr. Jay Lewis  
Chief of Police  
Cuero Police Department

Ms. Ladonna Thigpen  
Emergency Management Coordinator  
Calhoun County

Mr. Mark Herchek  
Fire/EMS Director  
City of Yoakum

Mr. Micah Harmon  
Vice Chairperson  
Sheriff  
Lavaca County

Judge Patrick C. Davis  
Gonzales County

Mr. Richard McBrayer  
Emergency Management Coordinator  
Victoria Office of Emergency  
Management

Mr. Robert Fox  
Fire Chief  
Victoria Fire Department

Mr. Tim Crow  
Chief of Police  
Gonzales Police Department